Richard King Mellon was born in Pittsburgh, Pennsylvania, on June 19, 1899, the son of Richard Beatty Mellon and Jennie King Mellon. Mr. Mellon served his country in both World Wars and in peacetime, attaining the rank of Lieutenant General, United States Army Reserve, and receiving the Distinguished Service Medal.

Mr. Mellon was the dominant figure in the financial, industrial, and civic life of his community for many years. He was president of Mellon National Bank and for many years Chairman of the Board of Mellon National Bank and Trust Company; as a director, he aided the growth of many of the nation’s leading enterprises, particularly Gulf Oil Corporation and Aluminum Company of America. Mr. Mellon, President and Governor of T. Mellon and Sons, inspired and led the rebirth of a great American city. His creative energies forged the Pittsburgh Renaissance, a nationally recognized architectural, civic, social, and educational venture.

In 1936 Mr. Mellon married the former Constance Mary Prosser, who served as Chairman of the Board of Trustees of the Richard King Mellon Foundation from its inception in 1947 until her death in 1980.

Mr. Mellon died on June 3, 1970.
Chairman’s Letter

Trustees of the Richard King Mellon Foundation approved 177 grants and program-related investments in 2016 totaling $114,524,987. In addition, the Foundation paid out commitments totaling $107,990,972. A significant number of these awards were made to organizations engaged in public-private partnerships that enrich all facets of life in southwestern Pennsylvania. In this letter and throughout this report, we are pleased to highlight some of the relationships that make such innovative, effective endeavors possible.

The extensive system maintained by Pittsburgh’s Parks Department (Citiparks) makes Pittsburgh among the nation’s most livable cities. Annually more than six million people use the city’s 146 parks, which range from small neighborhood parklets to the 644-acre Frick Park in the East End. In 2015, Citiparks began a pilot collaboration with the Student Conservation Association (SCA) in Schenley Park, one of the system’s most utilized outdoor spaces, placing rangers to educate visitors, enhance safety, assist with code enforcement, collect data, and respond to emergencies. In addition to serving as park ambassadors, the rangers gain useful skills that further their development, provide valuable work experience, and offer insights into career choices. In 2016, a Foundation grant of $700,000 payable over two years enabled Citiparks to expand the ranger program into eight additional parks. SCA, with six decades’ experience providing seasonal ranger interns to national parks and forests nationwide, will recruit the seasonal rangers and project leaders, ensuring that strong candidates fill the positions. A second $700,000 Foundation grant supports a similar initiative in the Allegheny County park system.

The Pittsburgh Parks Conservancy celebrated 20 years of parks restoration. George Greer (l), on behalf of the Conservancy, presented the Mary Schenley Medal for Parks Stewardship to Prosser Mellon, one of five recipients of the award.

PHOTO: DEBBIE NORRELL
Public-private partnerships are a vehicle for maximizing outcomes and leveraging resources.

With 11 million in support from the Foundation and in partnership with numerous community and corporate entities, the Allegheny County Health Department (ACHD) continues efforts to improve overall health of the region’s residents by encouraging community and economic development. Since its inception, CRA has successfully managed more than $45 million in funding for such efforts as revitalization, job creation, housing, park conservation, reusing abandoned, and downtown centers for live, work, and play. The foundation is working to create new businesses, including an Amtrak station, a bank, and a 24-hour fitness center that is still under construction. The Great Allegheny Passage Trail, which connects Pittsburgh and Washington, D.C., transversely through the downtown corridor. Nonetheless, Connellsville has a vacancy rate of more than 15 percent, including many blighted properties. A $250,000 Foundation grant will assist CRA in acquiring sites for renovation and reuse, new development, and demolition of vacant and blighted properties that are impeding the community’s positive, forward momentum.

To improve the economy and quality of life throughout a 210-county region of southwestern Pennsylvania, much of which is challenged by a declining population and tax base, as well as increasing property values, blight, and crime caused by the collapse of the region’s industrial economy and the flight of the region’s residents to the suburbs. By partnering with local municipalities, the Conference develops implementation strategies for three-year plans to attract new residents, employers, investors, and other job-creating entities. A $530,000 Foundation grant will support the Conference’s operations and fund a multi-year study of the region’s ability to determine whether fourths specific kinds of jobs are present. The Foundation is now supporting the potential to be independent municipal governments, which the region’s residents and opportunities. Findings from a similar study in Wilkinsburg provided incentive for that municipality to merge its high school into the Pittsburgh Public Schools system.

For more than four decades, The University Center for Social and Urban Research (UCSUR) at the University of Pittsburgh has served as a resource for researchers and educators interested in the basic applied social and behavioral sciences. My fellow trustees and I are honored to support the public-private partnerships of so many organizations throughout the region. We are proud of the creative, meaningful contributions these collaborations are making to enhance the quality of life in southwestern Pennsylvania, as well as to power the 2016 Annual Report

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Public-private partnerships are a vehicle for maximizing outcomes and leveraging resources.

In addition to its grant to Citizens Bank, the Foundation awarded a second grant to the city in 2016. This grant will scale up and implement the Pittsburgh Roadmap for Innovation, which highlights six broad categories to enhance government and entice residents’ live, addressing the digital divide, empowering city-to-city engagement, opening up data to Pittsurgh, improving the city’s internal operations and capacity, advancing the clean-tech sector, and promoting the local business environment.

Lack of internet access is one example of the digital divide, putting 23 percent of families in Pittsburgh’s neighborhoods at a disadvantage in finding jobs, pursuing online education, tracking their children’s school progress, and paying bills. With a $252,000 Foundation grant, the city will hire six staff members to implement some of the Roadmap’s basic activities and work with consultants to plan and implement funding and other benchmark indicators that connect a national wildlife refuge with other parts of the country. The Great Allegheny Passage Trail, which connects Pittsburgh and Washington, D.C., transversely through the downtown corridor. Nonetheless, Connellsville has a vacancy rate of more than 15 percent, including many blighted properties. A $250,000 Foundation grant will assist CRA in acquiring sites for renovation and reuse, new development, and demolition of vacant and blighted properties that are impeding the community’s positive, forward momentum.

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With a Foundation grant of $150,000, Today (PittsburghToday.org) uses demographics, educational, and economic data to help create an interactive website that connects a national wildlife refuge with other parts of the country. The Great Allegheny Passage Trail, which connects Pittsburgh and Washington, D.C., transversely through the downtown corridor. Nonetheless, Connellsville has a vacancy rate of more than 15 percent, including many blighted properties. A $250,000 Foundation grant will assist CRA in acquiring sites for renovation and reuse, new development, and demolition of vacant and blighted properties that are impeding the community’s positive, forward momentum.

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CONSERVATION

Safeguarding Our Precious Natural Resources

In 2016, the Foundation approved 26 grants and program-related investments totaling $19,652,357 in support of its strategic priorities to protect land and other natural resources and habitats in southwestern Pennsylvania and across the country. The projects described in this section assess and protect streams containing trout populations, conserve more than 14,000 acres of forestland, helped acquire land for a new park in Pittsburgh, and provide funding to field seasonal rangers to Allegheny County’s nine parks.

PROTECTING EXCEPTIONAL PLACES

THE WESTERN PENNSYLVANIA CONSERVANCY (WPC), dedicated to protecting the region’s exceptional natural places, received a grant of $287,500 to support preservation of land and watershed at the 184-acre Penn’s Scenic View, adjacent to Laurel Hill State Park in Somerset County and with spectacular views of the Laurel Highlands. The acreage includes a mix of forest, ponds, and fields, as well as footage on Laurel Hill Creek, which flows to the town of Confluence where it joins the Casselman River.

Also, with support of the Foundation, WPC is working with several partners, including the Urban Redevelopment Authority of Pittsburgh, to create a new park on the city’s largest privately owned, undeveloped land parcel. Located in the Hays neighborhood, the woodlands include six streams, a waterfall, and a nesting site for American bald eagles, which can be seen via a webcam sponsored by the Audubon Society.

The Western Pennsylvania Conservancy transferred the Penn’s Scenic View property, along with buildings and facilities, to the Department of Conservation and Natural Resources’ Bureau of State Parks to become a permanent addition to Laurel Hill State Park.

PHOTO: SAM MENCHYK FOR WPC
CONSERVATION

IN ADDITION TO BURGEONING TECHNOLOGY and medical industries, a premier airport, and a world-renowned cultural district, Allegheny County boasts renewed commitment to the environment, including endeavors to reclaim and revitalize former industrial sites, returning them to active economic and recreational use. In 2011, with Foundation support, the Allegheny County Parks Department (ACPD) successfully partnered with the Student Conservation Association (SCA) to pilot a park ranger program in which teams of rangers and project leaders recruited by SCA served as ambassadors within the county’s nine parks, enhancing visitors’ safety and protecting and promoting the parks’ natural environments. A $700,000 Foundation grant in 2016, payable over two years, will enable the ACPD to expand its partnership with SCA, which has more than six decades’ experience recruiting and fielding seasonal rangers to parks and forests nationwide. The ACPD will increase the number of rangers from one to six, all of whom will serve in the county’s parks, providing support and services to an estimated 11 million visitors annually.

The City of Pittsburgh has 146 parks encompassing nearly 5,000 acres, ranging from small neighborhood parks to the 644-acre Frick Park in the East End. More than six million people use Pittsburgh’s parks each year. In 2017, Pittsburgh’s Parks Department (Citiparks) began a collaborative program with the Student Conservation Association to place park rangers in one of the city’s most utilized parks, Schenley Park. As ambassadors for Citiparks, rangers helped with education, provided safety, assisted with code enforcement, collected data, and responded to emergency situations. The rangers were well received by the public, and the pilot program was considered successful. A $700,000 grant to the city is supporting a two-year program involving at least 12 SCA rangers who, working in six city parks, provide support to visitors and residents.

PROTECTING GEORGIA FORESTLAND

THE CONSERVATION FUND (TCF), which focuses on the intersections of conservation and community, believes that environmental protection and economic vitality are inseparable. With support from the Foundation during the last three decades, TCF has protected more than three million acres of critical habitat in all 50 states, including Civil War battlefields, expansive ecosystems, and working forests.

Foundation funding of $7 million, demonstrating a public-private partnership with the federal government, will help TCF protect 14,225 acres of land in Georgia, more than 7,000 acres of which are leased as part of the Bullard Creek Wildlife Management Area. The Georgia Department of Natural Resources will purchase an easement on these lands, using the parcel as a recreational area and to enhance gopher tortoise habitat on sandy sites. The remaining 7,125 acres comprise two separate sections near or adjacent to Fort Stewart. The Army, through its Compatible Use Buffer program, will buy a conservation easement from TCF to stop the encroachment of residential development.

ALLEGHENY COUNTY PARKS DEPARTMENT

1. An Allegheny County park ranger talks about the flora and fauna with students from Propel School who participated in a geocaching and nature trip at Allegheny Commons Park West.

2. A mix of Altamaha River bottomland hardwood and forested pine uplands provides habitat for one of Georgia’s largest populations of gopher tortoise, a candidate for listing under the Endangered Species Act.

PHOTO: STACY FUNDERBURKE FOR TCF

2016 Annual Report
Leading Strategies to Protect Critical Landscapes

Amanda Bassow, director of the National Fish and Wildlife Foundation’s (NFWF) 24-state Northeastern Regional Office, says the Trustee Council has been an essential ally in creating a more effective trust fund management process. While the Blacksburg-based council’s efforts focus on the Chesapeake Bay, the strategic partnerships and implementation work are critical to its success. In 2016, NFWF assisted the Foundation in identifying 11 key western Pennsylvania landscapes that, with assistance from NFWF, were identified as priorities for the Foundation.

NFWF assisted the Foundation in identifying 11 key landscapes in western Pennsylvania for future conservation investments. That led to a broad set of metrics to be accomplished over the next five years—increasing Eastern Brook Trout habitat in 11 watersheds, opening 750 miles of upstream habitat to brook and dace, restoring 3,100 acres of species habitat, 1,300 acres of Conservation Reserve Program (CRP) and other lands, 2,000 acres of American Woodcock habitat, 2,500 acres of White-tailed Deer habitat, and reducing nutrient pollution by four million pounds annually. Shown above is the Cerulean Warbler.

Western PA Restoration Strategies

PHOTO U.S. FISH AND WILDLIFE SERVICE – MIDWEST REGION

Preserving Streams and Their Wild Trout Populations

Created by Congress in 1964, the National Fish and Wildlife Foundation (NFWF) directs public conservation dollars to protecting environmental needs, meeting those investments with private funds. A signature Foundation grant to NFWF in 2016 is supporting ongoing efforts to survey coldwater streams in Pennsylvania to determine if they contain trout or other important or threatened species. The funding also supports developing plans for future conservation and monitoring in key western Pennsylvania landscapes that, with assistance from NFWF, the trustees identified as priorities for the Foundation.

Amanda Bassow, director of the National Fish and Wildlife Foundation’s (NFWF) 24-state Northeastern Regional Office, is a key player in the organization’s endeavors to sustain, restore, and enhance the nation’s fish, wildlife, plants, and habitats for current and future generations. Overseeing the public-private partnership between NFWF and the Foundation, she continues NFWF’s mission to engage private-sector stakeholders in protecting and promoting some of Pennsylvania’s most endangered landscapes, including thousands of streams and the trout and other species the waters support.

Ms. Bassow previously managed NFWF’s Chesapeake Bay Stewardship Fund, awarding $8 to $12 million per year in grant funding through strategic partnerships with federal agencies and private funders. Under her leadership, the Stewardship Fund doubled its annual grant making and established NFWF as a thought leader in promoting community-based environmental management and advances. She holds a master’s degree in public policy from Duke University and a bachelor’s degree from the University of Washington.
To ensure greater impact from its investments, the Foundation produced a well-defined set of conservation priorities that include national, regional, and local goals. At the national level, the Foundation will work with its long-standing conservation partners to protect 50,000 acres of habitat, while at the regional level the Foundation is collaborating with the National Fish and Wildlife Foundation to protect critical riparian areas identified in western Pennsylvania.

Penn Scenic View is owned by the YMCA of Greater Pittsburgh and located in Washington County, Maine. In 2016, the Foundation supported the YMCA’s due diligence efforts to explore acquisition of the property. If it is acquired, the property will be used to host a seasonal park ranger team, as well as a collaborative effort with Student Conservation Association to increase the seasonal park ranger team.

The Conservation Fund manages a new focus on conservation priority areas identified by the Richard King Mellon Foundation.

The City of Pittsburgh was the beneficiary of the following contributions: $5,000 toward expenses associated with the 11 priority landscapes that have been identified by the Foundation and the National Fish and Wildlife Foundation, $25,000 toward development of new tools to identify landowners likely to install riparian buffers, and $28,000 toward support of strategic planning efforts.

Conservation Summary of Grants and Program-Related Investments

$19,652,357
Grants and PRIs Approved

26
Total Grants and PRIs

**Allgheny Land Trust**

SINCE 1971, $250,000 toward support of land conservation in Allegheny County

Brandywine Conservancy

& Mansion概念

& ALEXANDRIA, VA

$200,000 toward support of strategic planning efforts

Conservation Institute

PITTSBURGH, PA

$265,000 toward two-year support to implement a series of research projects focused on the Allegheny rivers, to incorporate emerging technologies in tools for research and education, and to enhance the profile of Powdermill as a premier research center in the Appalachian region.

City of Pittsburgh

$575,000 toward two-year support to expand and enhance fish and wildlife habitat at a 11 priority landscapes that have been identified by the Foundation and the National Fish and Wildlife Foundation. The Foundation is funding a collaborative effort with Student Conservation Association to increase the seasonal park ranger team in western Pennsylvania.

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Improving Infrastructures, Outcomes, and Capacities in Educational Institutions

The Foundation awarded 22 education grants totaling $11,885,000 in 2016, focusing on its strategic priorities to improve the capacity of educational and workforce programs through community-based organizations; support and enhance the infrastructure of higher education institutions and educational and workforce programs; and improve institutional and educational outcomes for children in private and charter schools, as well as in the lowest-performing public schools. The grants featured here will help update a college’s library technology and resources, create a new science and engineering center for a well-established boys school, and support operations in inner-city, private, and parochial schools.

STRENGTHENING ELEMENTARY PAROCHIAL EDUCATION IN PITTSBURGH

In an outstanding example of a public-private partnership, the Extra Mile Education Foundation supports 457 students in eight elementary parochial schools in economically disadvantaged neighborhoods through direct school subsidies, limited scholarship support, and facility renovations. Ninety-six percent of Extra Mile’s students graduate from high school and 88 percent continue to college, trade school, or the military.

As part of its 25th anniversary, Extra Mile launched a $7 million capital campaign to fund programmatic initiatives, subsidies and scholarships, and capital improvements. With a $250,000 Foundation grant for operations, the Extra Mile Education Foundation will implement new school-based programs and support scholarships and capital improvements.
Dr. Tori Haring-Smith
Washington & Jefferson College
President

A Legacy of Transformation in Higher Education

During her 12-year tenure as Washington & Jefferson College’s 12th president, Dr. Tori Haring-Smith enriched every facet of the institution in meaningful and significant ways. A seasoned fundraiser, she successfully led a $100 million campaign to support faculty and students and update campus facilities. Under her leadership, enrollment increased by 20 percent, the college’s study abroad programs grew, and new opportunities for international students to study at W&J were created.

Prior to her post at W&J, Dr. Haring-Smith held leadership positions at Willamette University in Salem, OR, and was executive director of the Thomas J. Watson Foundation. With an academic background in theatre and writing, she is a noted director, author, and speaker. She previously taught at Brown University for 16 years and chaired the Department of Performing and Visual Arts at the American University in Cairo, Egypt.

Active in numerous academic professional associations, Haring-Smith holds doctoral and master’s degrees from the University of Illinois at Urbana-Champaign and a bachelor’s degree from Swarthmore College.

A NEW SCIENCE AND ENGINEERING CENTER FOR THE KISKI SCHOOL

Since 1888, Kiskiminetas Springs School (the Kiski School) has been preparing young men to succeed in college—and in life. Founded by Andrew W. Wilson “to provide boys with special preparation for college in a beautiful rural setting,” Kiski admits not only students in grades nine through 12, from all countries and states. All Kiski graduates are accepted into four-year colleges or universities, in pursuit of which are among the top 50 institutions in the nation.

A $2 million Foundation grant will enable the Kiski School to complete capital projects on its campus. Projects include conversion of Kalnow Hall into a science and engineering center, which will feature movable walls and fluid laboratory spaces, and restoration of Vlahos Hall, the last remaining pre-1960s dorm on campus, which will house students and faculty.

SUPPORTING THE OPERATION OF IMANI CHRISTIAN ACADEMY

Imani Christian Academy believes that all children deserve highly holistic care. The pre-K through twelfth-grade private school serves approximately 250 mostly African-American children from city neighborhoods who face the many challenges associated with poverty and lack of opportunity.

Nonetheless, 100 percent of students graduate, and SAT and other standardized test scores are on the rise.

In 2010, Imani reshaped its board and purchased a building from the Pittsburgh Public Schools. Two years later, the school implemented a new operating model focused on academic excellence, student outcomes, professional development, and operational transparency.

In 2016, a $500,000 Foundation grant supported Imani’s operations, as it continues its fundraising efforts among individuals, corporations, and other foundations.

Creating an Information Commons at Washington and Jefferson College

Founded in 1781 as two separate schools, Washington and Jefferson College (W&J), the 11th-oldest liberal arts college in the country, provides preeminent education to more than 1,300 undergraduates. W&J President Dr. Tori Haring-Smith has been instrumental in increasing modern facilities, creating collaborative work spaces, and campus facilities, and under her leadership, W&J launched a $100 million campaign, $30 million of which is committed to improving living and learning spaces on the historic campus. A major overhaul of the U. Miller Grant Library is a priority of the campaign.

To meet the needs and expectations of today’s students, W&J is converting the library into an information commons, allowing 24/7 access to digital materials and support services, and offering collaborative work spaces, flexible learning environments, and food and drink.

A Foundation grant of $2 million will support a three-year-horizon scanning of the library’s inventoried spaces to create state-of-the-art study spaces, increase interactions between librarians and students, allow natural light to enter the library, and address energy efficiency and ADA compliance issues.

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Education Grant Summary

$11,885,000
Grants Approved

10% of Total Grants
22 Total Grants

STRENGTHENING EDUCATIONAL INSTITUTIONS

Pittsburgh and the region are home to some of the best public, private, charter, and parochial K-12 schools, colleges, and research universities in the country. Building upon the importance of these educational institutions to the regional community and economy, the Foundation’s educational priorities include strengthening K-12 schools, colleges, and universities through investment in capital facilities, advanced curriculum, and workforce training that prepares students to participate in the new economy. The Foundation also looks to support projects that leverage federally-funded research to strengthen K-12 schools, colleges, and research universities through investments in capital facilities, advanced curriculum, and workforce training that prepares students to participate in the new economy.
USING FRESH PRODUCE, PHYSICAL ACTIVITY, AND DATA TO FIGHT OBESITY

In 2016, the Allegheny County Health Department released A Plan for a Healthier Allegheny, which focuses on five high health priorities—maternal and child health, chronic disease health risk behaviors, mental health and substance abuse disorders, the environment, and access to services—to protect, promote, and preserve the health and well-being of all Allegheny County residents, particularly the most vulnerable. A Foundation grant of $1.5 million over two years is supporting a set of initiatives aimed at reducing obesity rates, including a Green Grocer program that delivers healthy food to communities weekly; one that provides farm-stand vendors with technology to accept electronic payments; and a third that promotes healthy snacks and 60 minutes of play during out-of-school hours to organizations that serve a total of 50,000 children. Additionally, three neighborhoods received planning grants from the Allegheny County Department of Economic Development for bike paths, pedestrian improvements, pop-up physical activities, and other incentives to boost residents’ physical activity.

HUMAN SERVICES

Achieving Holistic and Broad-Scale Outcomes

In 2016, the Foundation awarded 54 grants totaling $26,926,000 that reflect its strategic commitment to invest in human services programs designed to achieve holistic and broad-scale outcomes. Of interest to the Foundation are initiatives that serve at-risk and foster youth, as well as those that improve childcare, enhance and align workforce training programs with market demand, and address growing violence. The endeavors highlighted in this section, recent strategic priorities for the Foundation, demonstrate outstanding efforts by health centers, public agencies, and hospitals to develop innovative means to reduce chronic diseases and obesity, as well as to explore interventions for community-wide issues, such as infant mortality.

LAST YEAR, the Allegheny County Health Department released A Plan for a Healthier Allegheny, which focuses on five high health priorities—maternal and child health, chronic disease health risk behaviors, mental health and substance abuse disorders, the environment, and access to services—to protect, promote, and preserve the health and well-being of all Allegheny County residents, particularly the most vulnerable. A Foundation grant of $1.5 million over two years is supporting a set of initiatives aimed at reducing obesity rates, including a Green Grocer program that delivers healthy food to communities weekly; one that provides farm-stand vendors with technology to accept electronic payments; and a third that promotes healthy snacks and 60 minutes of play during out-of-school hours to organizations that serve a total of 50,000 children. Additionally, three neighborhoods received planning grants from the Allegheny County Department of Economic Development for bike paths, pedestrian improvements, pop-up physical activities, and other incentives to boost residents’ physical activity.
MAGEE-WOMENS RESEARCH INSTITUTE AND FIGHTING INFANT MORTALITY

Founded in 1992, Magee-Womens Research Institute (MWRI) is the nation’s first and largest independent research institute exclusively devoted to health conditions affecting women and their infants. Under the leadership of Yoel Sadovsky, M.D., scientific director of MWRI, Magee’s 9-90 campaign seeks to raise more than $100 million to sponsor research focusing on human life in the first nine months as a tool to predict and change the course of illnesses that can occur over a lifetime.

A $10 million Foundation grant over five years will support three separate project-aimed infant mortality: launch of the Magee Summit and Prize, a competition and international summit to identify and support the world’s most promising reproductive science researchers with a $1 million research prize, a commitment to basic research, data analysis, and clinical care expertise related to infant mortality; and the Magee Obstetrical Maternal Infant (MOMI) databank, which enables predictive modeling—using data mining and probability—to forecast outcomes.

Because the MOMI database contains information collected at the time of birth for about 190,000 deliveries at Magee-Womens since 1995, it is in a singularly unique position to address the region’s high rates of infant mortality, particularly among African-American women. MOMI provides critical tools to identify mothers of infants at risk throughout the region, and offer them proven interventions based on that risk.

A leader in biomedical research and clinical care using informatics, associate professor Dr. Rich Tsui heads the Tsui lab which is affiliated with the department of biomedical informatics at the University of Pittsburgh. In collaboration with the RAND Corporation, which has a long history of working to improve the maternal and child healthcare system, the Tsui lab seeks to develop a real-time, adaptive predictive model of infant mortality and a model to evaluate the efficacy of various interventions. A Foundation grant of $725,000 over two years to the Tsui lab and another grant of $640,000 over two years to the RAND Corporation are supporting the creation of a database to predict individual risk of infant mortality and a plan to optimize referrals to promising or proven interventions.

Adagio Health, Inc. serves more than 150,000 women and their families annually, promoting reproductive health and overall well-being of patients of all ages, their families, and their community by providing an array of healthcare services and creative educational programs at more than 70 medical offices throughout western Pennsylvania. Adagio’s five-county women, infants, and children’s nutrition program serves 11,000 families a month, offering pregnant women and small children a healthier start at life. A two-year Foundation grant of $1 million will help address funding constraints and support women’s health and addiction services.

Using research and data to create better outcomes for families

1. Leaders in work to reduce infant mortality are (l to r) Dr. Rich Tsui, associate professor, department of biomedical informatics, University of Pittsburgh; Susan Everingham, director, Pittsburgh Office, RAND Corporation; and Dr. Janet Catov, associate professor, department of obstetrics, gynecology & reproductive sciences and the department of epidemiology, University of Pittsburgh.

2. Adagio Health offers an array of services, including education workshops on nutrition, family planning, and other health-related issues.
Moving Basic Research from Lab to Bedside

Executive director of Magee-Womens Research Institute, Dr. Yoel Sadovsky earned a medical degree from Jerusalem’s Hebrew University-Hadassah Medical School before completing additional training at Washington University in St. Louis and the University of California, San Francisco. He is the Elsie Hilliard Hillman Professor of Women’s and Infants Health Research in the department of obstetrics, gynecology and reproductive sciences at the University of Pittsburgh School of Medicine.

A well-known physician-scientist, he is highly respected as an educator and mentor of students, residents, post-doctoral fellows and fellow faculty. Dr. Sadovsky’s research focuses on reproductive development and function, particularly the mechanisms that determine placental cell formation during human pregnancy. He has received several National Institutes of Health grants, and his work has resulted in the publication of more than 125 peer-reviewed scientific articles and 20 book chapters and invited publications.

IMPROVING THE HEALTH AND WELL-BEING OF THE REGION

Based on analysis of the issues facing Pittsburgh communities by the Foundation’s staff and trustees, our human service funding will focus on engaging regional partners to reduce infant mortality rates, an issue that is considered a marker of population health and one in which some groups continue to experience rates that are significantly higher than local or national averages. In addition, the Foundation will continue to make grants to evidence-based initiatives that help individuals and families thrive, including programs that emphasize high-quality early childhood education, workforce development, violence prevention, and basic needs such as food and shelter. Across these human service efforts, the Foundation will rely on data to help target support to areas with the greatest need and in which success can be measured by academic achievement, economic stability, and safe neighborhoods with healthy residents.

Children’s Hospital of Pittsburgh Foundation

- PITTSBURGH, PA
  - $10,000 toward replacement of the fish tanks in the lobby of Children’s Hospital

Community Empowerment Association, Inc.

- PITTSBURGH, PA
  - $400,000 toward a pilot work-readiness and training program in partnership with Community College of Allegheny County for credit/certificate courses

County of Allegheny, Department of Health

- PITTSBURGH, PA
  - $1,500,000 toward two-year support to improve health in the Pittsburgh region

Dress for Success Pittsburgh

- PITTSBURGH, PA
  - $10,000 toward development of a strategic plan

East End Cooperative Ministry

- PITTSBURGH, PA
  - $550,000 toward support of operations and to provide sewing instruction to individuals with barriers to employment

Improving the health and well-being of the region

Based on analysis of the issues facing Pittsburgh communities by the Foundation’s staff and trustees, our human service funding will focus on engaging regional partners to reduce infant mortality rates, an issue that is considered a marker of population health and one in which some groups continue to experience rates that are significantly higher than local or national averages. In addition, the Foundation will continue to make grants to evidence-based initiatives that help individuals and families thrive, including programs that emphasize high-quality early childhood education, workforce development, violence prevention, and basic needs such as food and shelter. Across these human service efforts, the Foundation will rely on data to help target support to areas with the greatest need and in which success can be measured by academic achievement, economic stability, and safe neighborhoods with healthy residents.

Human Services Grant Summary

<table>
<thead>
<tr>
<th>Human Services Grant Summary</th>
<th>$26,926,000</th>
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<tbody>
<tr>
<td>Grants Approved</td>
<td>54</td>
</tr>
<tr>
<td>Total Grants</td>
<td>24% of Total Grants</td>
</tr>
</tbody>
</table>

Adagio Health, Inc.

PITTSBURGH, PA

- $1,000,000 toward two-year support of operations and program expansion ($800,000) and to launch the Digital Education and Outreach Program ($200,000)

Adonai Center for Black Males

PITTSBURGH, PA

- $75,000 toward support of operations

Best of the Batch Foundation

PITTSBURGH, PA

- $1,500,000 toward facility expansion of the Clubhouse and program

Bethlehem Home of the Hungarian Reformed Federation of America

PITTSBURGH, PA

- $50,000 toward two-year support of development of the Intergenerational Lifelong Learning Project

Boy Scouts of America

PITTSBURGH, PA

- $300,000 toward two-year support to reach out to the area’s most at-risk and disadvantaged youth in scouting’s character-building, values-based, and experiential-learning programs

Brother’s Brother Foundation

PITTSBURGH, PA

- $250,000 to purchase two forklifts for use at the Pittsburgh warehouse facilities

C R. Jr. Chip, Inc.

PITTSBURGH, PA

- $200,000 toward two-year support of sustainability efforts for the First Tee Chapter

The Challenger Program, Inc.

PITTSBURGH, PA

- $200,000 toward two-year support of connections between schools and businesses focusing on 11th- and 12th-grade students

Richard King Mellon Foundation

HUMAN SERVICES

Yoel Sadovsky, M.D.

Magee-Womens Research Institute

Executive Director

2016 Annual Report
Richard King Mellon Foundation

HUMAN SERVICES

Family Guidance, Inc.  BEAR BROOK, PA     $100,000 toward five-year support of the Learning and Mentoring Partnership program

For-St-Roe Neighborhood Corporation  MIDCROCK ROCKS, PA     $75,000 toward support of operations

Gorfel Jewuble Association, Inc.  PITTSBURGH, PA     $10,000 to provide 10 mini-pick up truck for seniors to earn modest capital credits and engage in the hour value system and employment opportunities

Guardian Angel Medical Service Dioc.  WILLISTON, FL     $10,000 provide companion dogs to veterans in the Pittsburgh region who are experiencing PTSD, traumatic brain injury and mobility issues

Dena's Girls  KETTERING, OH     $75,000 to upgrade outdoor and unreported technology infrastructure

Heritage United Methodist Church  ESPEN, CO     $50,000 toward three-year support to renovate the church community system

Homewood Children's Village  PITTSBURGH, PA     $70,000 toward support of operations

Hosanna House, Inc.  WILMINGTON, DE     $550,000 toward capital improvements to enhance youth youth programming and facilitate the merger of the Wilmington Boys and Girls Club into Hospice House

Human Services Center Corporation  TURTLE CREEK, PA     $50,000 toward two-year support of programs designed to help women at risk of substance abuse and their children develop a path out of poverty

Lamirde Presbyterian Church  LAMIRDE, PA     $200,000 toward repairs and restorations to the Lamirde Presbyterian Church

Ligonier Valley Fire Companies  Ligonier, PA     $50,000 toward purchase of dress uniform

Ligonier Valley Learning Center, Inc.  CRIMSON, PA     $75,000 to replace a porch at the rural school

Mage-Women Research Institute and Foundation  PITTSBURGH, PA     $10,000 toward support of the Mage-Women Research Institute at the Mage-Women Institute, a basic research center to help identify and launch of the Mage Summit and Prize

Middle burr Center for Birth and Women’s Health  PITTSBURGH, PA     $200,000 toward expansion of the Mobile Center facility and its community engagement programs

Neighborhood Legal Services  PITTSBURGH, PA     $10,000 toward purchase of a new case management system

Northside Development Corporation  PITTSBURGH, PA     $50,000 toward two-year support of operations

Pittsburgh Alliance for the Education of Young Children  PITTSBURGH, PA     $50,000 toward support of the Child Care Home Alliances program

Pittsburgh Community Kitchen  PITTSBURGH, PA     $200,000 toward two-year support of operations

The Pittsburgh Foundation  PITTSBURGH, PA     $10,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $200,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation

Pittsburgh Children’s Center  PITTSBURGH, PA     $200,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $10,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation and $50,000 toward support of the Community Foundation of Western Pennsylvania and the Allegheny County Community Foundation

Pittsburgh HomeAlliances program  PITTSBURGH, PA     $250,000 toward two-year support to the Latrobe Presbyterian Church

Riding the Harpeado of Western Pennsylvania, Inc.  ALLISON PARK, PA     $10,000 toward horseman’s horsemanship riding lessons for children with physical, mental, and emotional disabilities

Seton Hill Child Services, Inc.  GREENSBURG, PA     $200,000 toward teacher training, family counseling, improved security and facility repairs

Shepherd’s Heart Fellowship and Ministries  PITTSBURGH, PA     $175,000 to purchase 15 sets of specialized shelter furniture for homeless men

Small Seeds Development, Inc.  PITTSBURGH, PA     $175,000 toward support of the Teen Discovery Program

RAND Corporation  PITTSBURGH, PA     $100,000 toward five-year support for development and dissemination of a tool to estimate infant mortality risk and survival time based on an infant’s risk profile

Rebuilding Together Pittsburgh  PITTSBURGH, PA     $200,000 toward a plan to develop a plan to develop a plan to develop a plan to develop a plan

Regional Opportunity Center  PITTSBURGH, PA     $200,000 toward support of the Allegheny County Jail Collaborative

Recreation of operations  PITTSBURGH, PA     $10,000 toward purchase of dress uniform

Shepherd’s Heart Fellowship and Ministries  PITTSBURGH, PA     $175,000 toward support of the Teen Discovery Program

Sto-Rox Neighborhood Health Council, Inc.  MIDCROCK ROCKS, PA     $60,000 toward two-year support of the Pittsburgh Violence Prevention Initiative

Student Conservation Association, Inc.  MIDCROCK ROCKS, PA     $100,000 toward development of new human resource management system

Three Rivers Adoption Council  PITTSBURGH, PA     $200,000 toward expansion of the Magee Obstetrical Services Association

Three Rivers Rowing Association  PITTSBURGH, PA     $300,000 toward two-year support to develop and implement strategic plan for a community rowing program

Township of Ligonier  LIGONIER, PA     $75,000 to provide new radios for local police departments

Trade Institute of Pittsburgh  PITTSBURGH, PA     $600,000 toward support of the community of Westmoreland County

University of Pittsburgh  PITTSBURGH, PA     $600,000 toward support of the university’s mission support unit

University of Pittsburgh, Graduate School of Public Health  PITTSBURGH, PA     $100,000 toward one-year support of the Pittsburgh Violence Prevention Initiative

Young Women’s Coalition  MIDCROCK ROCKS, PA     $75,000 toward three-year support of the Pittsburgh Violence Prevention Initiative

YouthPlaces  PITTSBURGH, PA     $100,000 to provide bridge funding during executive leadership transition and programming restructuring to align with 2014-2017 strategic initiatives
REGIONAL ECONOMIC DEVELOPMENT

Investing in Economic Development Enriches the Region for All

This year, the Foundation awarded 75 grants and program-related investments totaling $56,061,630 that reflect its strategic commitment to invest in initiatives and programming that support economic development throughout southwestern Pennsylvania. Specifically, the Foundation seeks to support projects that increase economic opportunities, housing, and safety; strengthen the capacity of arts organizations to attract visitors and improve quality of life; promote community development and improve regional infrastructure; cultivate and back the link between innovation and manufacturing; and enhance Pittsburgh’s national reputation as a destination city that attracts, retains, and creates start-up companies and entrepreneurial talent.

PRESENTING AFRICAN-AMERICAN ARTS AND CULTURE IN PITTSBURGH

THE AFRICAN AMERICAN CULTURAL CENTER (AACC), formerly known as the August Wilson Center, is a newly created 501(c)(3) organization whose sole mission is to own, operate, and preserve the building in which it is housed as a vibrant community asset. The AACC produces and presents African-American arts and cultural programming, including visual art exhibits, theatrical, musical, and dance performances, classes, lectures, hands-on learning, and community events. The Pittsburgh Cultural Trust is under agreement to “operate the Center as a first-class multi-venue, multi-use public entertainment and performance and visual arts facility with a primary focus on the art, culture, and history of African Americans.”

Nearly 250 activities were held at the AACC in 2016, with more than 75 representing African-American cultural interests. Many of the scheduled activities were space rentals, generating income for the facility. A $600,000 Foundation grant in 2016 is supporting the AACC’s building operations.

The African American Cultural Center presents a diverse array of performers and exhibits to interpret African-American culture and history at the August Wilson Center. The exhibition shown here—

From MLK to March—highlights the little-known comic books and editorial cartoons of the civil rights era.
Bringing the Future of Manufacturing Back to Pittsburgh

**Gary Fedder & Erica R.H. Fuchs**
MANUFACTURING FUTURES INITIATIVE & ADVANCED ROBOTICS MANUFACTURING INSTITUTE

In 2016, the August Wilson Center hosted approximately 35,000 visitors, attending 250 different events.

Showcasing the Best of International, National, and Local Arts

Vice president of strategic partnerships and community engagement at the Pittsburgh Cultural Trust, Janis Burley Wilson creates programs that give both local and internationally renowned artists opportunities to showcase their talents. One such initiative is the Black Bottom Film Festival (BBFF), which features films ranging from classic to contemporary, an independent cinema that celebrates the contribution of Black filmmakers. Held at the August Wilson Center, ownder the non-profit African American Cultural Center, the first annual BBFF showcased films that parallel the themes of spirituality, family conflict, race, and working-class struggle that are seen repeatedly in August Wilson's award-winning works. Says Ms. Wilson, “The films we selected parallel these distinctions…while celebrating classics that helped shape African-American culture.”

A Pittsburgh native, Ms. Wilson earned a bachelor’s degree from the University of Pittsburgh and a master’s degree from Duquesne University. She attended American University for post-graduate studies. She designs hand-blocked millinery, and her creations have been featured in numerous fashion publications, including *French Vogue*, *Essence*, and *The New Yorker*, among others.

CREATING THE COUNTRY’S LEADING MANUFACTURING HUB

Carnegie Mellon University (CMU) seeks to launch the Manufacturing Futures Initiative (MFI) and the Advanced Robotics Manufacturing (ARM) Institute to serve as the underpinning for all university manufacturing research projects and build the institute into the country’s leading manufacturing hub, driving job growth throughout greater Pittsburgh. As a manufacturing hub across industries, MFI will attract and collaborate with industry, as well as public, private, and academic partners, focusing on materials, product design, robotics, machine learning, workforce training, and education.

To help revitalize American manufacturing by investing in research in new technology development, the Department of Defense awarded CMU a grant of $64 million as part of a $253 million project to establish the ARM Institute, whose goal is to help industry adopt new technologies that will lead to the creation of over 500,000 manufacturing and related service jobs across the United States by 2025. The ARM Institute is slated to serve as the anchor tenant in the RIDC Mill Building on the Almono site. A Foundation grant of $20 million over three years will support CMU’s launch of MRI, as well as locating and outfitting the ARM Institute’s facilities at Almono.

In 2016, the August Wilson Center hosted approximately 35,000 visitors, attending 250 different events.
A Lifetime Commitment to Water Quality

Newly retired after nearly two decades as the inaugural executive director of 3 Rivers Wet Weather, Inc. (3RWW), John W. Schombert has had a long and distinguished career devoted to controlling and managing storm water. Prior to his role with 3RWW, Schombert spent almost 30 years dedicated to water quality, public drinking water, and waste management programs for the Allegheny County Health Department. His avocation, too, is ensuring clean water for the region’s residents and visitors. He serves as chairman of the Coraopolis Water and Sewer Authority and as a member of the Riverview Sanitary Authority, the Pennsylvania State Board for the Certification of Sewage Treatment Plant and Waterworks Operators, and the Pennsylvania Water Resource Advisory Board.

In recognition of Schombert’s environmental excellence and leadership achievements in his field, he recently was presented with a western Pennsylvania lifetime achievement award from the Pennsylvania Environmental Council. A registered environmental health specialist, he holds a bachelor’s degree in physics from Thiel College in Greenville, Pennsylvania.

Creating and Retaining Quality Jobs in Westmoreland County

FORMED IN 2000 BY THE MERGER OF three locally-focused Westmoreland County economic development organizations, the Economic Growth Connection of Westmoreland (EGC) provides private-sector leadership to develop business opportunities and financing that create and retain quality jobs, primarily in the manufacturing and energy sectors, throughout the county and the region. To date, EGC has helped finance projects totaling more than $190 million, creating more than 7,000 new jobs and retaining nearly 20,000 existing ones.

In Ligonier, EGC purchased the former Armory site and is transforming it to support the needs of the community for housing. The design and construction of homes are being done in a way that models the characteristics of the neighborhood.

A $400,000 Foundation grant over two years will support EGC operations, which have been negatively affected by the loss of fees generated by state and federal funding it previously administered, helping to ensure successful completion of new homes in Ligonier and support for business development in Westmoreland County.

Clean Water Partners

3 RIVERS WET WEATHER, INC. (3RWW) helps communities reduce untreated sewage and storm water runoff to the region’s waterways—steadily protecting the water source for drinking, fishing, boating, and swimming for one million people in greater Pittsburgh. To promote cost-effective, long-term, sustainable solutions, 3RWW evaluates water technology, provides financial grants, educates the public, encourages municipalities to adopt green infrastructure and source reduction strategies, and through its work with ALCOSAN, the region’s major wastewater authority, advocates inter-municipal partnerships. 3RWW facilitated the consensus-based stakeholder committee, which created a process for municipalities to transfer much of their underground infrastructure to ALCOSAN, which will accept the waste lines from Pittsburgh and its other municipalities.

A $600,000 grant from the Foundation will provide two-year support of operations and enable 3RWW to develop a web-based resource to help local governments meet obligations and enact common, defensible ordinances whose language meets the requirements of state law, helping to implement green infrastructure effectively on private and public land.

Economic Growth Connection of Westmoreland

EGC formed in 2000 by the merger of three locally-focused Westmoreland County economic development organizations, the Economic Growth Connection of Westmoreland (EGC) provides private-sector leadership to develop business opportunities and financing that create and retain quality jobs, primarily in the manufacturing and energy sectors, throughout the country and the region. To date, EGC has helped finance projects totaling more than $190 million, creating more than 7,000 new jobs and retaining nearly 20,000 existing ones.

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SHOWCASING REGIONAL SUCCESS AT THE AIRPORT

As part of an overall strategy to make Pittsburgh International Airport more competitive by expanding airline and destination options for travelers, the airport seeks to share successes of the greater Pittsburgh region through exhibits, live performances, and interactive activities with the more than 8 million individuals—visitors and residents—who pass through the airport annually. Promoting these assets strengthens the case for adding new routes and highlights the positive features of Pittsburgh and southwestern Pennsylvania. The airport is partnering with the Children’s Museum of Pittsburgh, the Carnegie Institutes, Carnegie Mellon University, and Pittsburgh Today, among others, to assist in this initiative.

CARNEGIE MUSEUMS EXHIBITS
The Carnegie Museums of Pittsburgh, operated by the Carnegie Institute, is the region’s largest culture organization and encompasses five places of exploration: Carnegie Museum of Art, Carnegie Museum of Natural History, Carnegie Science Center, The Andy Warhol Museum, and Phipps Conservatory & Botanical Gardens. A Foundation grant of $190,000 will support six different airport exhibits. For example, How Do I Measure Up? will let visitors compare humans selves measured against baby elephants, brown bears, velociraptors, albatross, and other animals from the past and present. The Art & Science Vending Machine, located in the terminal-side atrium hub, will contain elegantly designed gift boxes, available by providing an email address, whose contents entice visitors to visit the Carnegie Museums.

CARNEGIE MELLON UNIVERSITY DISPLAYS
Carnegie Mellon University, one of Pittsburgh’s outstanding academic and research institutions, will conceptualize 12 exhibits that highlight its leadership in science, technology, and innovation, all of which contribute to Pittsburgh’s ongoing renaissance. A $500,000 grant from the Foundation will support installation of as many as six displays at the airport, ranging from basic to complex and space-intensive.

CHILDREN’S MUSEUM KIDSPLAY
The Children’s Museum of Pittsburgh, which encourages interactive experiences that facilitate children’s growth and intellectual development, is ideally suited to provide such exhibits for Kidsport, an existing children’s play area in Terminal C. A $200,000 Foundation grant will support the design, construction, and signage for five high-quality, kid-friendly, interactive exhibits that will refresh Kidsport and engage children and their families during their time in the airport.

Pittsburgh International Airport
Named 2017 Airport of the Year

To promote the region’s arts to visitors of the Pittsburgh International Airport, Carnegie Museums installed an exhibit featuring photographer Charles “Teenie” Harris, who captured the life of Pittsburgh’s African-American communities in the middle of the 20th century.
**Regional Economic Development Summary of Grants and Program-Related Investments**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pittsburgh Water Authority</td>
<td>$10,000</td>
<td>for a new system to help residents gain access to the new economy.</td>
</tr>
<tr>
<td>American Chamber Foundation of Western Pennsylvania</td>
<td>$750,000</td>
<td>for a new economic program to support entrepreneurship programs designed to improve small businesses and infrastructure.</td>
</tr>
<tr>
<td>American Cultural Center</td>
<td>$600,000</td>
<td>to support building operations for the American Cultural Center.</td>
</tr>
<tr>
<td>Alan W. Frank House Foundation</td>
<td>$150,000</td>
<td>for a new economic program.</td>
</tr>
<tr>
<td>Allegheny Conference on Community Development</td>
<td>$350,000</td>
<td>for a new economic program.</td>
</tr>
<tr>
<td>3 Rivers Water Authority</td>
<td>$10,000</td>
<td>to improve infrastructure in order to activate the site for development.</td>
</tr>
<tr>
<td>Pittsburgh Playhouse Company</td>
<td>$450,000</td>
<td>for a new economic program.</td>
</tr>
<tr>
<td>Carnegie Mellon University</td>
<td>$20,000,000</td>
<td>for a new economic program.</td>
</tr>
<tr>
<td>Friends of the Riverfront</td>
<td>$56,061,630</td>
<td>for a new economic program.</td>
</tr>
</tbody>
</table>

**Total Grants and PRIs Approved**

| Total Grants and PRIs Approved | 75 |

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**New Economy**

Pittsburgh and the region have a rich history of making products for the world. Building upon these traditions, the Richard King Mellon Foundation’s priorities are now focused on opportunities on advanced and additive manufacturing, robotics, and the economy can not be truly successful if all communities do not participate. The Foundation will also collaborate and invest in several underserved communities and support affordable housing, workforce development, and entrepreneurial programs designed to help residents gain access to the new economy.

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**3 Rivers Water Authority**

$400,000 for a new stormwater program to help local governments meet pollution and water infrastructure needs in private and public lands.

**Action for Animals, Inc.**

$200,000 to assist in a new rescue transport vehicle.

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**New Economy**

Economic Growth Connection

**Pittsburgh, PA**

$4,000,000 for a new economic program.

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**Community Foundation**

**Johnstown, PA**

$10,000 toward a joint grant-making program with the Richard King Mellon Foundation’s focus of interest in the Johnstown area and surrounding counties, and Lloyd Johnston.
The Mountain Playhouse, Inc.

The opera house will receive $50,000 toward support of operations.

Monte Vista Arts Center

Monte Vista will receive $50,000 toward support of operations.

Monte Vista Arts Center

Monte Vista will receive $50,000 toward support of operations.

Monte Vista Arts Center

Monte Vista will receive $50,000 toward support of operations.

Richardson Woods Foundation

Richard King Mellon Foundation

Regional Economic Development

Hawkwood Initiative, Inc.

PITTSBURGH, PA

$165,000 toward acquisition and renovation of key properties within the Second Avenue business district

Health Effects Institute

PITTSBURGH, PA

$250,000 to implement actions from its research agenda on environmental water treatment for the Appalachian basin

Historic Society of Western Pennsylvania

PITTSBURGH, PA

$135,000 toward repair and support of Smithsonian-quality exhibitions and innovative programs

Lipper Borchardt, Inc.

PITTSBURGH, PA

$150,000 to complete the engineering, design, and procurement of the historic document for the Lipper Diamond Reunion Project

Lincoln Highway Heritage Corridor

LINDON, PA

$500,000 toward five-year support of building construction and improvement efforts

Manchester Craftsmen’s Guild

PITTSBURGH, PA

$300,000 toward three-year support to catalog, preserve, and disseminate fine jazz and jazz archives collection

Pittsburgh Bike Share

PITTSBURGH, PA

$50,000 toward expansion of the bike share program by 25 stations and 250 bikes

Pittsburgh Entertainment Project

PITTSBURGH, PA

$68,000 toward support of operations

Pittsburgh Gateway Corporation

PITTSBURGH, PA

$60,000 to conduct a Choice Neighborhoods Planning and Action Plan Application for the Hill District

Pittsburgh Glass Center, Inc.

PITTSBURGH, PA

$30,000 toward support of operations ($25,000), capital improvements ($1,000), and a partnership with Brow Avenue House Association to create a garden for glass apprentices ($500)

Pittsburgh Opera, Inc.

PITTSBURGH, PA

$30,000 toward support of operations ($25,000), and a pilot program to ease low-income individuals with sewing skills ($500)

Pittsburgh Playwrights Theatre Company

PITTSBURGH, PA

$15,000 toward support of the August Wilson birthday celebration held in April 2016

Pittsburgh Post-Gazette

PITTSBURGH, PA

$15,000 toward the August Wilson International Theatre Festival 2016

The Pittsburgh Public Theater

PITTSBURGH, PA

$50,000 toward support of operations

Pittsburgh Symphony, Inc.

PITTSBURGH, PA

$65,000 toward support of operations ($50,000) and audience development ($10,000)

Pittsburgh Trust for Cultural Resources

PITTSBURGH, PA

$75,000 toward programming for the African American Cultural Center and the purchase of life sculpture, artistic relics for the gallery, and the Strategic Action Planning Program to Aid Citizen Enterprise

PITTSBURGH, PA

$90,000 toward three-year support of operations, the Strategic Action Planning Program to Aid Citizen Enterprise, and the African American arts and culture study

Program for the Panhandle Trail

PITTSBURGH, PA

$50,000 toward restoration of the Panhandle Trail

Redevelopment Authority of the City of Evangelia

CONNELLIVALE, PA

$250,000 toward the public outreach and demolition of several of digitized properties

Regents of the University of Pittsburgh

PITTSBURGH, PA

$15,000 to scan Pittsburgh’s local food system investments in economic opportunities for specialty crops, food manufacturing, food hubs, and providing healthy food to urban areas

Regents of the University of Pittsburgh

PITTSBURGH, PA

$50,000 to conduct a benchmarking study to protect, preserve, and document southwestern Pennsylvania’s scenic resources

University of Pittsburgh

PITTSBURGH, PA

$50,000 to conduct a benchmarking and gap analysis of the regional sciences enterprise

The University of Pittsburgh

PITTSBURGH, PA

$50,000 toward support of the University of Pittsburgh Regional Indicators project

University of Pittsburgh, Graduate School of Public Policy

PITTSBURGH, PA

$25,000 toward two-year support of CONNECTS’ ongoing work on shared policy issues affecting the City of Pittsburgh and its surrounding communities

University of Pittsburgh, Graduate School of Public Policy

PITTSBURGH, PA

$25,000 toward two-year support of operations for Kiva City Pittsburgh

University of Pittsburgh, Graduate School of Public Policy

PITTSBURGH, PA

$50,000 toward five-year support of programming and operations for Pittsburgh B2B Coalition

Washington County Community Foundation

EIGHTY FOUR, PA

$12,000 toward the Pennsylvania-based arts and culture study

Westmoreland County

GREENSBURG, PA

$90,000 toward restoration of the Armstrong, and Indiana Green, 36 neighboring communities located in the counties of Washington, Greene, Fayette, Armstrong, and Indiana

Westmoreland Museum of Art

GREENSBURG, PA

$1,600,000 toward lending and investments in excellence at the Westmoreland Museum of Art

Westmoreland Museum of Art

GREENSBURG, PA

$500,000 toward construction of the Westmoreland Historical Education Center at Hanna’s Town

Westmoreland Cultural Trust

GREENSBURG, PA

$750,000 to reduce the debt incurred to preserve The Palace

Westmoreland Museum of Art

GREENSBURG, PA

$1,000,000 toward five-year support of operations

Westmoreland Symphony Orchestra

GREENSBURG, PA

$300,000 toward two-year support to identify future audiences and potential donors in emerging communities

Whitney Foundation
BY PROGRAM PRIORITY
Regional Economic Development
Education
Human Services
Conservation

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<tr>
<th>2014</th>
<th>2015</th>
<th>2016</th>
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<td>36%</td>
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<td>26%</td>
<td>26%</td>
<td>26%</td>
</tr>
<tr>
<td>1%</td>
<td>1%</td>
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</tr>
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</table>

<table>
<thead>
<tr>
<th>NUMBER OF GRANTS</th>
<th>APPROVED GRANTS</th>
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</thead>
<tbody>
<tr>
<td>75</td>
<td>$6,061,630</td>
</tr>
<tr>
<td>22</td>
<td>$11,893,000</td>
</tr>
<tr>
<td>54</td>
<td>$26,926,000</td>
</tr>
<tr>
<td>26</td>
<td>$19,652,357</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>$114,524,987</strong></td>
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</table>


BY GEOGRAPHIC AREA
Pittsburgh + Southwestern PA
Other

<table>
<thead>
<tr>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>NET INCOME INVESTMENT</td>
<td>$1,540,438,368</td>
<td></td>
</tr>
<tr>
<td>1947 through 2015</td>
<td>2016</td>
<td></td>
</tr>
<tr>
<td>$857,367</td>
<td>$2,310,474,901</td>
<td></td>
</tr>
<tr>
<td>4,365,876</td>
<td>107,990,972</td>
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</tr>
<tr>
<td>6,900,667</td>
<td>2,418,465,873</td>
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<tr>
<td><strong>Totals</strong></td>
<td><strong>$2,310,474,901</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>STATEMENTS OF FINANCIAL POSITION</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>For the year ended December 31, 2016</strong></td>
</tr>
<tr>
<td><strong>ASSETS</strong></td>
</tr>
<tr>
<td>Cash</td>
</tr>
<tr>
<td>Other current assets</td>
</tr>
<tr>
<td>Invested assets:</td>
</tr>
<tr>
<td>Equities</td>
</tr>
<tr>
<td>Fixed income</td>
</tr>
<tr>
<td>Temporary investments</td>
</tr>
<tr>
<td>Alternative investments</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
</tr>
<tr>
<td>Payable from unsettled securities purchases, net</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
</tr>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
</tr>
<tr>
<td>Liabilities:</td>
</tr>
<tr>
<td>Grants payable</td>
</tr>
<tr>
<td>Deferred federal excise taxes</td>
</tr>
<tr>
<td>Appropriations for program-related assets</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
</tr>
<tr>
<td>Unrestricted net assets</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>For the year ended December 31, 2016</strong></td>
</tr>
<tr>
<td><strong>INCOME</strong></td>
</tr>
<tr>
<td>Investment income</td>
</tr>
<tr>
<td>Realized gains on investments</td>
</tr>
<tr>
<td>Unrealized gains (losses) on investments</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
</tr>
<tr>
<td>Grants approved, net of rescissions</td>
</tr>
<tr>
<td>Administrative, investment, and program</td>
</tr>
<tr>
<td>Provision for taxes</td>
</tr>
<tr>
<td>Provision for (benefit from) deferred taxes</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
</tr>
<tr>
<td><strong>Change in unrestricted net assets</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>For the year ended December 31, 2015</strong></td>
</tr>
<tr>
<td><strong>INCOME</strong></td>
</tr>
<tr>
<td>Investment income</td>
</tr>
<tr>
<td>Realized gains on investments</td>
</tr>
<tr>
<td>Unrealized losses on investments</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
</tr>
<tr>
<td>Grants approved, net of rescissions</td>
</tr>
<tr>
<td>Administrative, investment, and program</td>
</tr>
<tr>
<td>Provision for taxes</td>
</tr>
<tr>
<td>Provision for (benefit from) deferred taxes</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
</tr>
<tr>
<td><strong>Change in unrestricted net assets</strong></td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these financial statements.
The accompanying financial statements of the Richard King Mellon Foundation (Foundation) are prepared on the accrual basis of accounting.

Nature of Operations
The purpose of the Foundation is to provide grants to organizations in Pittsburgh and southwestern Pennsylvania, primarily in the areas of Regional Economic Development, Education, and Human Services and NonProfit Capacity Building. Its interest in the area of Conservation is national.

Cash
Cash includes operating accounts plus domestic income cash held in bank custody accounts.

In accordance with the authoritative guidance on fair value measurements and disclosures under Generally Accepted Accounting Principles (GAAP), the Foundation discloses the fair value of its investments in a hierarchy that prioritizes the inputs to valuation techniques used to measure the fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The hierarchy gives the transparency of the instrument and does not necessarily correspond to the lowest level of any input that is significant to the fair value determination. Inputs may include price information, credit data, liquidity statistics, interest rates, yield curves, volatilities, prepayment speeds, default rates, and other factors. A financial instrument’s level, within the fair value hierarchy, is based on the lowest level of any input that is significant to the fair value measurement. The Foundation considers observable data to be that market data which is readily available and reliable and provided by independent sources. The categorization of a financial instrument within the hierarchy is therefore based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation’s perceived risk of that instrument.

Investments whose values are based on quoted market prices in active markets are classified as Level 1 and include active listed equity and certain short-term fixed income investments. The Foundation does not adjust the quoted price for such instruments, even in situations where the Foundation holds a large position and a sale of all its holdings could reasonably impact the quoted price. Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealing

**2016 SUMMARY OF INVESTMENTS**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2016</th>
<th>December 31, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Book Value</td>
<td>Fair Value</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equities</td>
<td>$1,235,732,028</td>
<td>$1,327,623,885</td>
</tr>
<tr>
<td>Fixed income</td>
<td>$796,957,769</td>
<td>$621,250,915</td>
</tr>
<tr>
<td>Unrealized gains</td>
<td>205,946,075</td>
<td>85,460,199</td>
</tr>
<tr>
<td>Alternative investments</td>
<td>223,472,008</td>
<td>301,314,026</td>
</tr>
<tr>
<td></td>
<td>$2,265,067,863</td>
<td>$2,259,955,035</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2016</th>
<th>December 31, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Book Value</td>
<td>Fair Value</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equities</td>
<td>$1,139,714,269</td>
<td>$1,327,535,285</td>
</tr>
<tr>
<td>Fixed income</td>
<td>$578,032,485</td>
<td>$551,244,914</td>
</tr>
<tr>
<td>Unrealized gains</td>
<td>219,048,471</td>
<td>213,631,082</td>
</tr>
<tr>
<td>Alternative investments</td>
<td>213,408,471</td>
<td>313,631,082</td>
</tr>
<tr>
<td></td>
<td>$1,980,223,243</td>
<td>$2,209,526,303</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2016</th>
<th>December 31, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Book Value</td>
<td>Fair Value</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrealized (gains) losses on investments</td>
<td>$53,011,194</td>
<td>147,056,277</td>
</tr>
<tr>
<td>Other current assets</td>
<td>1,734,682</td>
<td>714,611</td>
</tr>
<tr>
<td>Program-related assets</td>
<td>10,000,000</td>
<td>21,597,000</td>
</tr>
<tr>
<td>Grants payable</td>
<td>7,034,015</td>
<td>17,536,572</td>
</tr>
<tr>
<td>Pensions and post-retirement liabilities</td>
<td>(481,744)</td>
<td>(309,750)</td>
</tr>
<tr>
<td></td>
<td>7,089,337</td>
<td>17,836,672</td>
</tr>
</tbody>
</table>

**2015 SUMMARY OF INVESTMENTS**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2016</th>
<th>December 31, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Book Value</td>
<td>Fair Value</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equities</td>
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<td>$1,327,535,285</td>
</tr>
<tr>
<td>Fixed income</td>
<td>$578,927,783</td>
<td>$526,191,600</td>
</tr>
<tr>
<td>Unrealized gains</td>
<td>205,946,075</td>
<td>85,460,199</td>
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<tr>
<td>Alternative investments</td>
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<td>301,314,026</td>
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<tr>
<td></td>
<td>7,089,337</td>
<td>17,836,672</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements

**NOTE 1: SIGNIFICANT ACCOUNTING POLICIES**

Basis of Accounting
The accompanying financial statements of the Richard King Mellon Foundation (Foundation) are prepared on the accrual basis of accounting.

Nature of Operations
The purpose of the Foundation is to provide grants to organizations in Pittsburgh and southwestern Pennsylvania, primarily in the areas of Regional Economic Development, Education, and Human Services and NonProfit Capacity Building. Its interest in the area of Conservation is national.

Cash
Cash includes operating accounts plus domestic income cash held in bank custody accounts.

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Investments whose values are based on quoted market prices in active markets are classified as Level 1 and include active listed equity and certain short-term fixed income investments. The Foundation does not adjust the quoted price for such instruments, even in situations where the Foundation holds a large position and a sale of all its holdings could reasonably impact the quoted price. Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, deal...
Investments classified as Level 3 have significant unobservable inputs, as they trade infrequently or not at all. The inputs into the fair value measurement include quoted prices in inactive markets, non-binding market quotes, or inputs that require significant estimation.

The use of Level 3 inputs in the fair value measurement requires judgment. Certain of the Foundation’s investments in stocks, equity investments in private companies, and long-term debt investments are classified as Level 3 because they do not have an active market.

The fair value of the Foundation’s alternative investments are measured using the net asset value (NAV) per share, or its equivalent, as a practical expedient. The practical expedient is an acceptable method under GAAP to determine the fair value of certain NAV investments that (a) do not have a readily determinable fair value derived upon a public market and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company under GAAP. These investments are primarily made in partnerships and are generally subject to certain withdrawal restrictions. Values for these partnerships, which may include investments in both nonmarketable and market-traded securities, are provided by the general partner and may be based on recent transactions, cash flows, appraisals, and other factors.

Management has reviewed the program-related assets and believes that the use of the practical expedient for its alternative investments is a reasonable estimate of fair value as of December 31, 2016 and 2015.

Management believes that the use of the practical expedient for its alternative investments is an acceptable method under GAAP to determine the fair value of certain NAV investments. These investments are primarily investments in private equity and real estate partnerships, earn below risk-adjusted market rates of return, have a higher degree of risk, and may require significant management judgment. Certain of the Foundation’s investments in stocks, equity investments in private companies, and long-term debt investments are classified as Level 3 because they do not have an active market.

The fair value of the Foundation’s alternative investments are measured using the net asset value (NAV) per share, or its equivalent, as a practical expedient. The practical expedient is an acceptable method under GAAP to determine the fair value of certain NAV investments that (a) do not have a readily determinable fair value derived upon a public market and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company under GAAP. These investments are primarily made in partnerships and are generally subject to certain withdrawal restrictions. Values for these partnerships, which may include investments in both nonmarketable and market-traded securities, are provided by the general partner and may be based on recent transactions, cash flows, appraisals, and other factors.

Management has reviewed the program-related assets and believes that the use of the practical expedient for its alternative investments is a reasonable estimate of fair value as of December 31, 2016 and 2015.

The use of Level 3 inputs in the fair value measurement requires judgment. Certain of the Foundation’s investments in stocks, equity investments in private companies, and long-term debt investments are classified as Level 3 because they do not have an active market.

The fair value of the Foundation’s alternative investments are measured using the net asset value (NAV) per share, or its equivalent, as a practical expedient. The practical expedient is an acceptable method under GAAP to determine the fair value of certain NAV investments that (a) do not have a readily determinable fair value derived upon a public market and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company under GAAP. These investments are primarily made in partnerships and are generally subject to certain withdrawal restrictions. Values for these partnerships, which may include investments in both nonmarketable and market-traded securities, are provided by the general partner and may be based on recent transactions, cash flows, appraisals, and other factors. Market values may be discounted for concentration of ownership. Because of the inherent uncertainty of valuation in such partnerships and certain of the underlying investments held by such partnerships, the Foundation’s estimate of fair value may differ significantly from the values that would have been used had a ready market for the investments existed. The financial statements of the limited partnerships are audited annually by independent auditing firms. Investments in these partnerships may be illiquid, and thus limited partnerships are audited annually by independent auditing firms. Investments in these partnerships may be illiquid, and thus limited partnerships are audited annually by independent auditing firms.
The following tables present a roll-forward of the amounts for the years ended December 31, 2016 and 2015 for investments classified within Level 3:

### Investments at Fair Value as of December 31, 2016

<table>
<thead>
<tr>
<th>Investments</th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>NAV</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equities</td>
<td>$850,735,361</td>
<td>$2,438,990</td>
<td>$10,678,466</td>
<td>$414,379,838</td>
<td>$1,278,232,655</td>
</tr>
<tr>
<td>Fixed income</td>
<td>226,857,643</td>
<td>165,172,847</td>
<td>1,196,920</td>
<td>172,203,139</td>
<td>566,206,482</td>
</tr>
<tr>
<td>Temporary investments</td>
<td>34,996,519</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>34,996,519</td>
</tr>
<tr>
<td>Alternative investments</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>333,289,589</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
<td><strong>$1,166,229,173</strong></td>
<td><strong>$157,563,827</strong></td>
<td><strong>$11,727,775</strong></td>
<td><strong>$919,872,560</strong></td>
<td><strong>$2,255,393,335</strong></td>
</tr>
</tbody>
</table>

### Payables from unsettled securities purchases, net at Fair Value as of December 31, 2016

<table>
<thead>
<tr>
<th>Payables, net</th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>NAV</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equities</td>
<td>$(1,640,354)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$(1,640,354)</td>
</tr>
<tr>
<td>Fixed income</td>
<td>0</td>
<td>$(2,959,977)</td>
<td>0</td>
<td>0</td>
<td>$(2,959,977)</td>
</tr>
<tr>
<td>Alternative investments</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$(1,973,586)</td>
<td>$(1,973,586)</td>
</tr>
<tr>
<td><strong>Total payables, net</strong></td>
<td><strong>$(1,640,354)</strong></td>
<td><strong>$(2,959,977)</strong></td>
<td><strong>0</strong></td>
<td><strong>$(1,973,586)</strong></td>
<td><strong>$(6,573,917)</strong></td>
</tr>
</tbody>
</table>

### Investments at Fair Value as of December 31, 2015

<table>
<thead>
<tr>
<th>Investments</th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>NAV</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equities</td>
<td>$922,728,044</td>
<td>$2,973,209</td>
<td>$7,680,472</td>
<td>$397,094,336</td>
<td>$1,330,476,061</td>
</tr>
<tr>
<td>Fixed income</td>
<td>210,634,068</td>
<td>152,517,601</td>
<td>563,562</td>
<td>163,133,403</td>
<td>526,848,634</td>
</tr>
<tr>
<td>Temporary investments</td>
<td>42,257,538</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>42,257,538</td>
</tr>
<tr>
<td>Alternative investments</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>315,195,018</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
<td><strong>$1,175,619,650</strong></td>
<td><strong>$155,490,810</strong></td>
<td><strong>$8,244,034</strong></td>
<td><strong>$875,422,757</strong></td>
<td><strong>$2,214,777,251</strong></td>
</tr>
</tbody>
</table>

### Payables from unsettled securities purchases, net at Fair Value as of December 31, 2015

<table>
<thead>
<tr>
<th>Payables, net</th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>NAV</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equities</td>
<td>$(2,940,776)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$(2,940,776)</td>
</tr>
<tr>
<td>Fixed income</td>
<td>0</td>
<td>$(657,034)</td>
<td>0</td>
<td>0</td>
<td>$(657,034)</td>
</tr>
<tr>
<td>Alternative investments</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$(1,653,138)</td>
<td>$(1,653,138)</td>
</tr>
<tr>
<td><strong>Total payables, net</strong></td>
<td><strong>$(2,940,776)</strong></td>
<td><strong>$(657,034)</strong></td>
<td><strong>0</strong></td>
<td><strong>$(1,653,138)</strong></td>
<td><strong>$(5,250,948)</strong></td>
</tr>
</tbody>
</table>

### Fair Value Measurements using Level 3 Inputs for the year ended December 31, 2016

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Equities</td>
<td>$7,680,472</td>
<td>$0</td>
<td>$5,298</td>
<td>$49,842</td>
<td>$(59,593)</td>
<td>3,002,447</td>
<td>$10,678,466</td>
</tr>
<tr>
<td>Fixed income</td>
<td>563,562</td>
<td>5,086</td>
<td>$(63,237)</td>
<td>79,592</td>
<td>$(181,840)</td>
<td>646,146</td>
<td>1,049,309</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
<td><strong>$8,244,034</strong></td>
<td><strong>$5,086</strong></td>
<td><strong>$(57,939)</strong></td>
<td><strong>$129,434</strong></td>
<td><strong>$(241,433)</strong></td>
<td><strong>$3,648,593</strong></td>
<td><strong>$11,727,775</strong></td>
</tr>
</tbody>
</table>

### Fair Value Measurements using Level 3 Inputs for the year ended December 31, 2015

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Equities</td>
<td>$1,844,417</td>
<td>$0</td>
<td>$80,631</td>
<td>$(153,570)</td>
<td>$(1,768,652)</td>
<td>$7,677,646</td>
<td>$7,680,472</td>
</tr>
<tr>
<td>Fixed income</td>
<td>1,001,856</td>
<td>47,452</td>
<td>$(988)</td>
<td>4,003</td>
<td>$(694,935)</td>
<td>206,174</td>
<td>563,562</td>
</tr>
<tr>
<td><strong>Total investments</strong></td>
<td><strong>$2,846,273</strong></td>
<td><strong>$47,452</strong></td>
<td><strong>$79,643</strong></td>
<td><strong>$(149,567)</strong></td>
<td><strong>$(2,463,587)</strong></td>
<td><strong>$7,883,820</strong></td>
<td><strong>$8,244,034</strong></td>
</tr>
</tbody>
</table>

### Note 4: Fair Value Measurements

The following table presents the investments carried on the Statements of Financial Position by level within the valuation hierarchy as of December 31, 2016 and 2015. There were no significant transfers between Levels 1, 2, and 3 during the years ended December 31, 2016 and 2015.
The Foundation has certain investments that do not have readily determinable fair values but permit direct redemption or distributions at times specified under the governing documents. As a practical equivalent, the Foundation relies on the net asset value (NAV) of those investments as their fair value. The net asset values that have been provided by the investees have been derived from the fair values of the underlying investments as of the reporting date. The following table summarizes the nature of those investments and any related liquidation restrictions or other factors which may impact the ultimate resale value:

There are no current plans to sell any of these investments.

### Notes to Financial Statements

#### Category of Investment

<table>
<thead>
<tr>
<th>Investment Strategy</th>
<th>Number of Funds</th>
<th>Total Fair Value</th>
<th>Fair Value</th>
<th>Remaining Life</th>
</tr>
</thead>
<tbody>
<tr>
<td>Real estate</td>
<td>335</td>
<td>$234,794,828</td>
<td>$234,794,828</td>
<td>17 years</td>
</tr>
<tr>
<td>Private equity</td>
<td>83</td>
<td>$227,907,501</td>
<td>$227,907,501</td>
<td>(4) years</td>
</tr>
<tr>
<td>Energy and natural gas</td>
<td>46</td>
<td>$137,038,321</td>
<td>$137,038,321</td>
<td>(5) years</td>
</tr>
<tr>
<td>Venture capital</td>
<td>32</td>
<td>$116,760,824</td>
<td>$116,760,824</td>
<td>(4) years</td>
</tr>
<tr>
<td>Total</td>
<td>530</td>
<td>$726,491,474</td>
<td>$726,491,474</td>
<td></td>
</tr>
</tbody>
</table>

**Notes to Financial Statements**

Management is responsible for the preparation and fair presentation of financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements. The financial statements are presented in conformity with accounting principles generally accepted in the United States of America; these principles require that the financial statements be presented so that they fairly present the financial position of the Richard King Mellon Foundation as of December 31, 2016 and the changes in its net assets and of cash flows for the years then ended.

Management’s Responsibility for the Financial Statements

The management is responsible for the preparation and fair presentation of financial statements in accordance with accounting principles generally accepted in the United States of America. This includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements. The financial statements are presented in conformity with accounting principles generally accepted in the United States of America; these principles require that the financial statements be presented so that they fairly present the financial position of the Richard King Mellon Foundation as of December 31, 2016 and the changes in its net assets and of cash flows for the years then ended.

Management’s Responsibility for Financial Statements

Management is responsible for the preparation and fair presentation of financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements. The financial statements are presented in conformity with accounting principles generally accepted in the United States of America; these principles require that the financial statements be presented so that they fairly present the financial position of the Richard King Mellon Foundation as of December 31, 2016 and the changes in its net assets and of cash flows for the years then ended.

Auditor’s Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements that are material to investors. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures that are included in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audit evidence provides a reasonable basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Richard King Mellon Foundation as of December 31, 2016 and December 31, 2015, and the changes in net assets and of cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements taken as a whole. The supplementary summary of financial information provided for purposes of additional analysis and is not a required part of the financial statements. The information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used and the financial statements or to the financial statements taken as a whole. The supplementary summary of financial information presented contained in the annual report is not a required part of the financial statements. The information is derived from the underlying accounting and other records used to prepare the financial statements. The information is the responsibility of management and is derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information is provided to the auditors for the purposes of their audit of the financial statements and is not reported in this compilation. The information is not a required part of the financial statements. The information is the responsibility of management and is derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information is provided to the auditors for the purposes of their audit of the financial statements and is not reported in this compilation. The information is not a required part of the financial statements.

Richard King Mellon Foundation
**Richard King Mellon Foundation**

**Policy and Grant Guidelines**

The following grantmaking objective and grant priority guidelines were approved by the Trustees in April 2016 for the five-year period ending December 31, 2021.

**Program Priorities**

**Southwestern Pennsylvania**

**Regional Economic Development**
- Strengthen the capacity of arts organizations to attract visitors to the region and improve quality of life
- Support efforts by hospitals, health centers, and public agencies to develop innovative means to reduce trauma-informed care and improve patient outcomes
- Protect critical forested ecosystems and provide financial incentives for community-wide epidemics; and support the community's efforts to reduce the growing violence problems
- Encourage and improve alignment of workforce training programs with market demand

**Conservation**
- Protect critical forested ecosystems and provide financial incentives for community-wide epidemics; and support the community's efforts to reduce the growing violence problems
- Encourage and improve alignment of workforce training programs with market demand

**Education**
- Increase economic opportunities in rural communities
- Cultivate and support the link between innovation and manufacturing
- Increase economic opportunities in rural communities
- Enhance Pittsburgh's national reputation as a destination city for creating, attracting, and retaining start-up companies and entrepreneurial talent

**Human Services**
- Invest in programs designed to achieve holistic and broadscale outcomes
- Capitalize on innovative projects offered by the Department of Human Services and alter to serve at-risk children and family youth, and improve early childhood quality outcomes and an evaluation component
- Support efforts by hospitals, health centers, and public agencies to develop innovative means to reduce trauma-informed care and improve patient outcomes
- Protect critical forested ecosystems and provide financial incentives for community-wide epidemics; and support the community's efforts to reduce the growing violence problems
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**Western Pennsylvania**

**Human Services**
- Invest in programs designed to achieve holistic and broadscale outcomes
- Capitalize on innovative projects offered by the Department of Human Services and alter to serve at-risk children and family youth, and improve early childhood quality outcomes and an evaluation component
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**Western Pennsylvania**

**Conservation**
- Protect critical forested ecosystems and provide financial incentives for community-wide epidemics; and support the community's efforts to reduce the growing violence problems
- Encourage and improve alignment of workforce training programs with market demand

**Education**
- Increase economic opportunities in rural communities
- Cultivate and support the link between innovation and manufacturing
- Increase economic opportunities in rural communities
- Enhance Pittsburgh's national reputation as a destination city for creating, attracting, and retaining start-up companies and entrepreneurial talent

The Foundation gives priority to projects and programs that have clearly defined output, outcomes and an evaluation component, and has a preference for partnering with others on initiatives. The Foundation accepts applications throughout the year. Please visit the Foundation's website at www.fdnweb.org/rkmf/ for information on how to apply. For questions, please contact the Foundation’s office at:

**INFORMATION AND GRANTS MANAGER**

Richard Prosser Mellon
Allison N. Byers, Ph.D.
N. Rosalia D. Vivero, Jr.
Catherine Mellon Cathey
Bruce F. Mellon Foundation
Constance Elizabeth Mellon Kapp
Eugene H. Mellon
Richard J. Mellon
Janice A. Sisson
Scott D. Uzo
Barbara L. Johnson
John A. Sisneros

**Trustee Emeritus**

Richard P. Mellon

The Foundation does not consider requests on behalf of individuals or from outside the United States. The Foundation does not encourage requests from outside Pennsylvania.