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1991 Annual Report

One Mellon Bank Center
500 Grant Street
Pittsburgh, PA 15219–2502
(412) 392–2800

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Richard King Mellon

1899–1970

Richard King Mellon was born in Pittsburgh, Pennsylvania on June 19, 1899, the son of Richard Beatty Mellon and Jennie King Mellon. Mr. Mellon served his country in both World Wars and in peacetime, attaining the rank of Lieutenant General, United States Army Reserve, and received the Distinguished Service Medal. Mr. Mellon was the dominant figure in the financial, industrial, and civic life of his community for many years. He was President of Mellon National Bank and for twenty years Chairman of the Board of Mellon National Bank and Trust Company; as a director, he aided the growth of many of the nation’s leading enterprises, particularly Gulf Oil Corporation and Aluminum Company of America.

Mr. Mellon, Founder, President and Governor of T. Mellon and Sons, inspired and led the rebirth of a great American city. His creative energies forged the Pittsburgh Renaissance, an architectural, civic, social and educational masterpiece.

In 1936, Mr. Mellon married the former Constance Mary Prosser, who served as Chairman of the Board of Trustees of the Richard King Mellon Foundation from its inception in 1947 until her death in 1980.

A renowned sportsman, Mr. Mellon generously endeavored to preserve the quality of the natural environment and to protect its wildlife.

Mr. Mellon died on June 3, 1970.
President's Report

Examining Priorities

"We Cannot Isolate Ourselves"

Every five years, the Trustees and Staff of the Richard King Mellon Foundation do an in-depth evaluation of our grant-making program and set priorities for the ensuing half decade. Accomplishing this exercise prompted me to reflect on a report of the Foundation's first fifteen years. I noted interesting comparisons between then and now.

From 1947 to 1962, our grants totaled $21 million, while in this past year alone our total of $44,957,129 was more than double that amount. Then, our major emphasis was on scientific research; today it is on conservation. In the field of education, we focused on private schools, colleges and universities. Now our concerns include early childhood education and the improvement of primary and secondary public school education. From 1947 to 1962, industry flourished and good jobs seemed plentiful. Now, with the loss of our industrial base, the communities of western Pennsylvania seek new job opportunities.

As I reflect on the past, I am reminded of my father's remarks to a gathering of industrial leaders. "We businessmen," he said, "must participate in the formation of public policy even though the particular issues may not have an immediate influence upon our individual businesses. However important the daily conduct of our business is to all of us, however demanding upon our time and energy, it is clear that we cannot isolate ourselves from the universal public service demands and the social problems which surround us. We cannot get away from the fact that the very basis of our industrial society rests upon the environment in which we live."

I believe these comments hold just as true today. And, as our Foundation met to discuss priorities, we considered carefully present concerns and reaffirmed the commitment made by our founder to "the environment in which we live."
Conservation will continue as our major focus. Of specific significance is our American Land Conservation Program, which identifies and purchases critical areas of lasting historical or environmental interest, and gives them to the American public. It is a public-private partnership that works, and the Foundation will continue its leadership role.

Health and Human Services will be expanded to reflect the needs of our community. Families in crisis, teenage pregnancy, public health, hunger, homelessness, and substance abuse are problems confronting society today. Our high infant mortality rate, rise in teen pregnancies, and increase in crime are unacceptable. The Foundation will expand its role in helping to solve these problems by concentrating on successful programs that are both comprehensive and intensive.

Education, we believe, starts with prenatal care, and really never ends. A priority of this Foundation will be to focus on early childhood and preschool education as well as programs designed to change and improve the quality of primary and secondary public school education. If our youth are to have any chance of acquiring and holding quality jobs, they must be better educated. We cannot be satisfied with dropout rates in the 20th percentile, or high school graduates unable to write a simple letter or perform basic math. We will therefore support programs that promote educational change and prepare our youth to compete globally for better employment opportunities.

In Civic Affairs we will also focus on the gainful employment of our citizens. To improve the overall quality of life, we must attract new businesses and help existing ones expand. The return of steel is not imminent, the industrial might of Pittsburgh has diminished, and the community needs to build in new directions. The Foundation will be an active partner in this effort.

Pittsburgh can be justifiably proud of its leadership role in medicine. The entire area benefits from pioneering strides in transplant surgery and our numerous high-quality hospitals. For example, the Pittsburgh
Cancer Institute, in four short years, has become a federally designated and funded cancer center with national recognition. However, not everyone has equal access to this fine care, and many low-income families are excluded. A major focus of the Foundation in the next five years will be to address the health needs of these less fortunate individuals.

Cultural Activities will not be a priority of the Foundation, but we will continue to support, in a modest way, those organizations recognized as having a major influence on the quality of life in the City of Pittsburgh.

Aside from our national conservation program, the Richard King Mellon Foundation will continue to concentrate its efforts on the City of Pittsburgh and the counties of Allegheny and Westmoreland. We will, however, include a few projects in some of the other counties which make up the geographic area of southwestern Pennsylvania. These projects will fall into the Human Services, Civic Affairs, or Education categories.

While the priorities are different from those faced by the Trustees during our Foundation’s first fifteen years, our commitment remains steadfast. At year-end, the total asset value of the Foundation was $964 million, which will enable us to devote roughly $45 million to next year’s program. The task we will face is formidable and the need for collaboration and commitment from all sectors of leadership has never been greater. The Foundation has structured its priorities in an effort to share in the challenge of meeting “the universal public service demands and the social problems which surround us” today.

Seward Prosser Mellon
President
### 1991 Appropriations

**By Category**

- Conservation: $33,152,033
- Social Services: 3,451,000
- Education: 2,980,000
- Civic Affairs: 2,230,400
- Cultural Activities: 2,210,696
- Medicine: 933,000

**Total: $44,957,129**

**By Area**

- Pittsburgh & Western Pennsylvania: $11,478,696
- Other: 33,478,433

**Total: $44,957,129**

### 1947-1991 Net Income

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1947-1990</td>
<td>$356,305,244</td>
</tr>
<tr>
<td>1991</td>
<td>26,079,779</td>
</tr>
</tbody>
</table>

**Total: $382,385,023**

### 1947-1991 Grants Paid and Program-Related Investments

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1947-1990</td>
<td>$399,287,798</td>
</tr>
<tr>
<td>1991</td>
<td>44,991,184</td>
</tr>
</tbody>
</table>

**Total: $444,278,982**

The following sections provide brief reports on the Richard King Mellon Foundation's grant activities in 1991, as well as descriptions of the organizations the Foundation has assisted.
"The very basis of our . . . society rests upon the environment in which we live," wrote Richard King Mellon in 1962. This principle has guided the Foundation in making grants that preserve, manage, and protect the land, water, and air. Only through such stewardship of our resources, the Foundation believes, will we be able to pass on our natural heritage to future generations.
The American Farmland Trust provides public officials with proper background information so that they can make informed decisions on agricultural conservation policies leading to the protection of the nation's farmlands.

$750,000 payable over three years will enable the Farmland Trust to continue programs to protect farmlands through the expansion of conservation agreements and easements.

The mission of the American Wilderness Alliance is to promote the responsible management and protection of forests, wildlife, wilderness, wetlands, watersheds, rivers and fisheries. In addition, it remains the only conservation organization comprehensively addressing wildland resource and environmental issues arising from the Forest Service's Timber Program throughout the Northern Rockies.

$150,000 payable over three years was given to support the Alliance's Timber Management Policy Reform Program, which is designed to achieve protection and responsible management of our national forests.

The Conservation Fund works with private and public partners to protect land and water resources, demonstrating that ecologically sound land use and economic return can be compatible.

$42,000 was given to support the Fund's land acquisition program.

The Environmental Defense Fund employs scientists, economists, and lawyers who work in partnership on projects designed to protect the environment. Reports are then disseminated to policy-makers, other environmental organizations, and the public.

$50,000 went to support a joint effort with the World Wildlife Fund to develop a scientific evaluation of the newly proposed Federal wetlands delineation manual.

Founded in 1934 to stop the slaughter of migrating hawks, the Hawk Mountain Sanctuary is dedicated to fostering the conservation of birds of prey and to creating a better understanding of the environment. To this purpose, the Association operates a high-quality natural area open to the public, and programs in education, research, and conservation policy.

$360,000 payable over three years will enable the Land Trust Alliance to expand its role and to increase the capacity of its service.
Conservation

**LOYALHANNA WATERSHED & ENVIRONMENTAL ASSOCIATION, INC.**
Ligonier, Pennsylvania

The mission of the Loyalhanna Watershed Association is to focus on programs and activities that protect and enhance the region's natural amenities and environmental resources.

$60,000 payable over three years will help support the staff in its efforts to assist the community with conservation planning.

$10,000 was earmarked to assist the Association's land protection program.

**MAINE COAST HERITAGE TRUST**
Brunswick, Maine

The Maine Coast Heritage Trust helps landowners and communities protect the Maine Coast for the future, thus preserving its natural beauty. This mission includes the purchase and management of property.

$100,000 was given to the Maine Coast Heritage Trust to assist in the management and development of a long-term stewardship plan for property held by the Trust.

**NATIONAL FISH AND WILDLIFE FOUNDATION**
Washington, District of Columbia

Its mission is to support the conservation of fish, wildlife, and plant resources for present and future generations. Goals include habitat protection, problem-solving research, wildlife resource policy development, leadership training for wildlife professionals, and natural resource management.

$75,000 payable over three years went to support private wetlands initiatives under the North American Waterfowl Management Plan and for wetland-related policy analysis and development under the Fish and Wildlife Assessment project.

**NATIONAL OUTDOOR LEADERSHIP SCHOOL**
Lander, Wyoming

For the past twenty-six years, the School has taught wilderness skills, expedition leadership, and practical conservation. Students learn to travel through wilderness areas without leaving a trace and to develop a sense of stewardship for the land.

$150,000 went to a capital campaign to improve the School's domestic facilities.

**OLD DARTMOUTH HISTORICAL SOCIETY**
New Bedford, Massachusetts

Old Dartmouth Historical Society operates the New Bedford Whaling Museum, which was established in 1907 and is devoted to the history of the whaling industry. Within the Museum may be found the largest collections of artifacts, art, and manuscripts pertaining to American whaling in the age of sail.

$50,000 was given to help launch the Whale Discover Center in Plymouth, Massachusetts, that will educate visitors about whales and the sea.

**1000 FRIENDS OF FLORIDA**
Tallahassee, Florida

The mission of 1000 Friends of Florida is to advocate—through education, negotiation, and litigation—the implementation of growth management principles which successfully balance the social, economic, and environmental values making up Florida's quality of life.

$100,000 payable equally over the next two years was given as unrestricted operating support.

**QLF ATLANTIC CENTER FOR THE ENVIRONMENT**
Ipswich, Massachusetts

The Center sustains natural, environmental, and social values of wildlife, watersheds, and special landscapes in the Atlantic region and, through model programs, in rural areas overseas.

$50,000 was given as unrestricted operating support.

**WESTMORELAND CONSERVATION DISTRICT**
Greensburg, Pennsylvania

The Westmoreland Conservation District is responsible for administering the Agricultural Area Security Law. This law enables the state to purchase agricultural conservation easements, thus helping to preserve Westmoreland County farmland.

$25,000 was given to the Westmoreland Conservation District to enable it to act quickly in putting together a Preservation Board and hiring a director.
**AMERICAN LAND CONSERVATION PROGRAM**

Over the past several years the Richard King Mellon Foundation has worked with The Conservation Fund to acquire land, threatened by development, that has lasting historical or environmental value to the nation. The Foundation has given this land to the American people.

American Land Conservation Program projects in 1991 included the following nine sites:

**ANTIETAM NATIONAL BATTLEFIELD**
Maryland

Within the Congressionally authorized boundaries of the Antietam National Battlefield, “West Woods” was the scene of savage conflict during the battle of Antietam on September 17, 1862. Edwin C. Bearss, chief historian of the National Park Service, has said, “To a Civil War soldier West Woods was a synonym for terror. In the woods, quarter-mile long Union battle lines with less than 50 yards separating each of three brigades encountered large numbers of Confederates. The fight was short, sharp and bloody. For the Union soldiers it was disastrous. Within twenty minutes the Union division suffered more than 2,200 casualties.” The Foundation announced its purchase and gift of the 151-acre “West Woods” to the Department of the Interior on the seventy-fifth anniversary founding of the National Park Service.
The Foundation purchased 3,100 acres on Lake Erie from the USX Corporation to establish the new David M. Roderick Wildlife Conservation Area, named after the former chairman and C.E.O. of the USX Corporation. The property, a major stopover for migrating woodcock and waterfowl, covers more than four square miles, and includes wetlands, forest, and scenic bluffs overlooking Lake Erie. The Foundation donated the land to the Western Pennsylvania Conservancy, which transferred the property to the Pennsylvania Game Commission.

**FERRY CANYON**
*Oregon*

The Foundation purchased 2,361 acres on the Deschutes River, a wild and scenic river at Ferry Canyon in north-central Oregon. The river supports a variety of native wildlife. To provide better public access to the river, which is also one of the finest steelhead fisheries in North America, the property was donated to the Department of the Interior’s Bureau of Land Management.

**FREDERICKSBURG AND SPOTSYLVANIA NATIONAL MILITARY PARK**
*Virginia*

A series of Foundation purchases will safeguard land along the quiet country road near Chancellorville, where Stonewall Jackson marched an army of 30,000 men in a bold flank attack on May 2, 1863. Through an innovative arrangement that included a gift to the county and an easement from the county to the National Park Service, the donation not only helped protect the historic Jackson Trail, but also safeguarded the reservoir that supplies water to one of Washington, D.C.’s fastest-growing suburbs. The project served as a national model of cooperation and partnership among local government, the National Park Service, and the private sector.

**MANASSAS NATIONAL BATTLEFIELD**
*Virginia*

Once rural farmland, today Manassas National Battlefield is ringed by the District of Columbia’s burgeoning suburbs. The Foundation purchased approximately twenty-four acres, within the boundaries of the National Battlefield, that marked the high-point of the failed Union attack against Confederate General Stonewall Jackson’s troops on August 30, 1862. The attack determined the outcome of the battle. The Foundation donated the property to the Department of the Interior.

**PETERSBURG NATIONAL BATTLEFIELD**
*Virginia*

At Five Forks, the “Waterloo of the Confederacy,” the Foundation made two purchases to protect the 1,200-acre core of the battlefield, where Union General Sheridan’s successful attack led to the evacuation of Richmond and Lee’s surrender at Appomattox eight days later. Five Forks was authorized by Congress as an addition to the Petersburg National Battlefield for twenty-five years—but funding was never provided. The Foundation donated its purchases to the Department of the Interior for inclusion in the National Battlefield.
POCOSIN LAKES NATIONAL WILDLIFE REFUGE
North Carolina

To complement the Pocosin Lakes National Wildlife Refuge, created through the Foundation’s gift in 1990 of 93,000 acres of wetlands and high ground, the Foundation in 1991 bought a block of twenty lots in Columbia, North Carolina. The properties, purchased at the request of the Director of the U.S. Fish and Wildlife Service, will be the site of the new Visitors Center and Refuge Headquarters on the scenic Scuppernong River. Congress appropriated $7 million for design and construction of the Center, which is expected to greatly increase tourism and give a much-needed economic boost to Columbia and the surrounding county of Tyrrell.

ROCKY MOUNTAIN NATIONAL PARK
Colorado

By purchasing two tracts of critical land totaling 468 acres, the Foundation halted a scheduled construction project around Lily Lake that would have marred the Park’s majestic beauty. Along with saving the view of distant mountains, the new land preserves a migratory path for the Park’s elk population. Both properties were presented to the Department of the Interior as additions to Rocky Mountain National Park.

American Land Acquisition Program ....................... $30,835,033
Other conservation grants .................................. 2,317,000
Total Conservation ........................................ $33,152,033
The education of America's children is a challenge we must meet successfully if the United States is going to compete globally in coming years. Currently, for example, fewer than half of high school seniors nationwide read at levels considered adequate for carrying out even moderately complex tasks—and 80% have inadequate writing skills. In basic math, the United States ranks last compared to Korea, Spain, Ireland, the United Kingdom, and Canada.

Today many talented, thoughtful people are devoting their energies to improving education at all levels, and the Foundation will continue to encourage their crucial work.
Bidwell Education, Music and Recreation Center
Pittsburgh, Pennsylvania

Founded in 1972, Bidwell Education, Music and Recreation Center runs a school-after-school program for 350 students aged five to eighteen from the Manchester area on the North Side of Pittsburgh. This community is characterized as being 85 percent African-American with only 50 percent of the residents having graduated from high school. The Center offers a variety of activities each day after school designed to provide young people with equal opportunity to succeed in life according to their own abilities.

$200,000 was given to the capital campaign to expand the Center's existing facility, enabling it to operate more efficiently by bringing all children together at one location.

Carnegie Mellon University
Pittsburgh, Pennsylvania

An important facet of Carnegie Mellon University's Graduate School of Industrial Administration is the new Donald H. Jones Center for Entrepreneurship. Here, graduate students learn the necessary skills to pursue new and innovative programs.

$50,000 was given in honor of two distinguished graduates of GSIA, William F. Pounds, former dean of the Sloan Business School at MIT, and John R. Thorne, director of the Donald H. Jones Center for Entrepreneurship. The money will provide start-up flexibility to assist with the staffing and operating expenses incurred at the Donald H. Jones Center.

Cornell University College of Veterinary Medicine
Ithaca, New York

Nationally recognized as one of the country's finest schools of veterinary medicine, Cornell University has an ongoing summer training program designed to recruit individual students who have the potential to be leaders of academic veterinary medicine. Eligible after one year of veterinary college, students chosen spend ten weeks during the summer at Cornell combining faculty-directed research with participation in seminars, conferences, and other professional activities.

$125,000 was given as ongoing operational support for the summer training program for veterinary students.

Kiskiminetas Springs School
Saltsburg, Pennsylvania

Kiski (as it is more commonly called) is an independent secondary boarding school for 250 boys, grades nine through twelve. Just thirty-five miles east of Pittsburgh on 350 acres, Kiski is dedicated to providing personal and academic excellence through demanding and competitive programs. Scholarships help provide local students the opportunity of attending Kiski with students from all over the country as well as from abroad.

$300,000 went to help fund a new library to be equipped with a state-of-the-art computerized information and retrieval system as well as an arts communications center where students can study all facets of broadcasting.

Massachusetts Institute of Technology
Cambridge, Massachusetts

The Sloan School is one of the premiere business management schools in the country, enrolling master's students, doctoral fellows, and senior executives.

$50,000 was given to help complete the endowment of the Professorship of Management honoring the former Dean of the School, William F. Pounds.

Mon Valley Education Consortium
McKeesport, Pennsylvania

With the demise of the steel mills located in the Monongahela Valley area near Pittsburgh, ensuing unemployment left the area economically depressed. In an effort to revitalize the valley communities and provide hope to its residents, the Mon Valley Education Consortium was formed to improve the school system and to attract new families and businesses to the area. The Consortium is undertaking this effort by forming a broad network of partnerships with colleges, corporations, businesses, government, foundations, and...
education

citizens to help raise public awareness about the significance of education.

$300,000 will be used to train teachers in the use of new, innovative teaching methods designed to stimulate the students and to instill in them the desire to learn.

Pace School
Pittsburgh, Pennsylvania

Pace School is a private, special-education day school for students aged six to fifteen who are either socially/emotionally disturbed, severely learning disabled, or autistic. The regular curriculum addresses ways in which students can learn fundamental behavior skills, enabling them to cope with life in a less restrictive environment.

$100,000 was donated to Pace's capital expansion campaign, designed to provide for a transitional center, computer center, conference center, and outdoor playground.

$100,000 was given to the Pittsburgh Public Schools enabling this program to continue for another year, as well as to provide better docent training and previsit education for students, ensuring that these trips would generate a more enriching educational experience.

The President of the United States and his Secretary of Education are calling on communities to restructure their public schools. Under the direction of Richard C. Wallace, the Pittsburgh schools have, once again, taken the lead in developing new methods for educating our children.

$600,000 has been granted to the Pittsburgh Public Schools to fund design teams made up of school district teachers, professionals, and community participants whose task it is to develop two new, restructured elementary schools for Pittsburgh.

$150,000 in additional funds was approved as a conditional grant for continuation of the restructuring effort.

Shady Lane School
Pittsburgh, Pennsylvania

In previous years, part of the Pittsburgh Schools' budget has gone toward paying student entrance fees to The Carnegie so that all students could avail themselves of the educational experiences its museums have to offer. Because of budget cuts, this program was scheduled for elimination.

Shady Lane School was established at Calvary Episcopal Church in 1966 as a model preschool program. Today it has added a full daycare program and serves as a field site for Carlow College undergraduates interested in early childhood development. The school now leases space in the Wilkins School Community Center. Because of growth, space has become a critical issue.

$200,000 was designated to be used for the general upgrading of the college's existing facilities.

$200,000 was earmarked specifically for the restoration and remodeling of The Bank Center Mall, which will serve as a library for the College as well as the downtown Pittsburgh business community.

Riverview Children’s Center
Verona, Pennsylvania

Just on the outskirts of Pittsburgh, Riverview Children’s Center serves as a child care center and private school for approximately eighty children aged two through six. Accredited by the National Association for the Education of Young Children, it is professionally staffed to provide innovative and quality education for area youngsters.

$50,000 was granted to Riverview to assist in the expansion of its children’s program.

Point Park College
Pittsburgh, Pennsylvania

Point Park College is situated in downtown Pittsburgh, has an enrollment of 3,000, and focuses its curriculum on building, maintaining, and enhancing careers and meeting the human resource needs of the area. Its unique role is to cater to the nontraditional college student by adapting its curriculum to the employment market.
$50,000 was donated to a capital campaign to refurbish a building with adequate space—allowing the program to accommodate the multicultural, multi-racial, diversified population living in the area.

$30,000, payable over the next three years, goes toward the expansion of this program, thus reaching additional school districts, and helping to increase the number of economic workshops.

Teach for America
New York, New York

Using the Peace Corps model, Teach for America recruits talented and dedicated college graduates who willingly devote two years to teaching in inner-city schools and rural communities where there is a shortage of good teachers. The summer after graduation, these students undergo intensive training by experienced Teach for America staff. Following training, these new teachers are assigned schools in a variety of communities.

$100,000 was granted to help fund the operational costs of Teach for America.

University of Pittsburgh
Institute of Politics
Pittsburgh, Pennsylvania

Founded a year ago, the Institute of Politics brings together elected officials and members of the University community to identify, critically examine, and seek coordinated solutions to public policy issues that transcend geographical boundaries.

$25,000 will go toward enlarging the activities of the Institute.

University of Pittsburgh
Center for the History and Philosophy of Science
Pittsburgh, Pennsylvania

Acknowledged as one of the finest centers of philosophy in the world, the Center exists to promote scholarship and research, to encourage scholarly exchanges, and to foster publications in the fields of history and philosophy of science. It conducts a number of programs in conjunction with its mission and sponsors a professional lecture series and public lecture review.

$350,000 payable over the next three years will enable the Center to continue its fine work and to apply for a permanent endowment grant.

Total Education ........................................... $2,980,000
Homeless families, children at risk, the elderly, and the long-term unemployed are among those who benefited from Richard King Mellon Foundation Social Services grants in 1991. Recession and a stagnant job market increased the need for this assistance, which aims to help families and individuals of all ages.
**Adelphoi, Inc.**  
Lutrobe, Pennsylvania

Adelphoi, Inc. has been assisting Union Mission of Lutrobe, Inc. in its efforts to become financially stable. Union Mission is the only shelter for homeless men in all of Westmoreland County. In addition to shelter, it provides food, clothing, and, when possible, rehabilitation.

$80,000 was conditionally pledged to help purchase and refurbish the shelter.

**Allegheny Council to Improve Our Neighborhoods-Housing, Inc.**  
Pittsburgh, Pennsylvania

More commonly known as ACTION-Housing, this organization was established to improve housing, supportive services, and neighborhood conditions for women and children in crisis, the long-term unemployed, the homeless, public housing residents, the low-income frail elderly, and the mentally and physically impaired. ACTION-Housing provides the link that puts the process of creating new housing together.

$300,000 was donated to be used in the expansion of its Development Fund. Money from this Fund is used to cover the up-front costs of housing projects.

**American Red Cross Pittsburgh-Allegheny Chapter**  
Pittsburgh, Pennsylvania

Last year’s Gulf War crisis placed additional financial burdens on the Red Cross, whose duty is to provide official communication links between active-duty military personnel and their families during family emergencies.

This service, which operates around the clock, is performed at no charge to families or the military.

$25,000 was given to the Red Cross Gulf Crisis Fund Campaign to help offset these unforeseen expenses.

**Arsenal Family and Children’s Center**  
Pittsburgh, Pennsylvania

Founded in 1953 by Dr. Benjamin Spock, Arsenal runs programs for preschool children and their families. The mission is to provide quality programs for preschool children, with emphasis on children at risk, to develop programs which can be replicated in other areas, to serve as a training site for child-care workers, to educate social science professionals in the needs of children, and to provide social services that enhance the well-being of families.

$25,000 was given to Arsenal to help with operational expenses.

**ARC Allegheny Foundation**  
Pittsburgh, Pennsylvania

ARC Allegheny has been a leading pioneer in advocating for retarded citizens and in creating quality community services that enable its clients to be integrated into everyday society. Last year alone nearly 5,000 individuals and their families participated in ARC programs.

$250,000 went toward a capital campaign to help renovate and expand ARC’s sheltered workshops and to improve residential programs for the elderly with retardation.

**Boy Scouts of America National Council**  
Irving, Texas

Heritage Reservation Camp in western Pennsylvania opened in 1980 and is reputed to be one of the finest Scout camps in the country. Hoping to expand its program to provide parent-child camping experiences, the Allegheny Council Chapter of the Boy Scouts launched a capital campaign to enlarge the camp facility.

$100,000 was given to support the Heritage Reservation Capital Campaign.
Care Break
Pittsburgh, Pennsylvania

Care Break is a service that trains volunteers to care for children and adults who have physical disabilities or chronic illnesses. These trained volunteers are then assigned to families with disabled members so family caregivers can enjoy short respites.

$30,000 was given to fund an evaluation study to test the effectiveness of this program. The Care Break program hopes to demonstrate that its service reduces stress-related illnesses for family caregivers responsible for the full-time care of a disabled member of the family.

The DePaul Institute
Pittsburgh, Pennsylvania

DePaul has provided quality education for hearing-impaired children for more than eighty years, first as a residential facility and since 1972 exclusively as a day school. The DePaul method teaches children to speak rather than sign: the children use and wear auditory equipment. This program has proved to be extremely effective, and young students have progressed rapidly in their education as a result.

$125,000 was given toward the purchase of new, improved auditory equipment to replace older, nearly worn-out units.

Children’s Home of Pittsburgh
Pittsburgh, Pennsylvania

Since opening in September 1984, the Children’s Home of Pittsburgh has provided services for nearly 700 premature and high-risk infants. It was in fact the first transitional infant-care hospital of its kind in the country.

$3,000 was given last year to help sponsor a national conference held in Pittsburgh, where transitional infant caregivers gathered to share their professional experiences.

East End Cooperative Ministry, Inc.
Pittsburgh, Pennsylvania

This is an interfaith coalition of 45 churches, synagogues, and religious institutions which incorporated to help meet the human needs in the East End of Pittsburgh. Assistance includes food and shelter for the homeless and needy, meals on wheels, support services for the elderly, a halfway house for young mothers recovering from substance abuse, and youth programs for children.

$100,000 was given to support the Ministry’s youth program over the next three years. With the increase in the number of single-parent families in the area, the demand for this service mushroomed. The grant will enable a successful summer camp to continue and ensure that no deserving youth will be turned away.

Development Alliance for Senior Citizens of Allegheny County
Pittsburgh, Pennsylvania

This is a new organization which will play an economic development role by addressing the dependency of elderly people resulting from the aging process and the incidence and prevalence of disease. Its efforts will focus on three main areas: product development, employment strategies, and housing.

$100,000 was given to help this new organization hire staff, create a display center of technological and mechanical devices used by the elderly, and to plan a conference.

East Liberty Presbyterian Church
Pittsburgh, Pennsylvania

Built in the 1930s, the church was the center of a fashionable area of Pittsburgh. In the late 1950s and early 1960s, East Liberty underwent a major social change. Membership in the church declined as the number of high-rise apartment buildings for rent-subsidized tenants increased. At present, the church is involved with operating a number of charitable programs such as tutoring, AA meet-
ings, day school, shelter for homeless men, and a food pantry soup kitchen.

$100,000 was given to the church to remodel the area used to operate its food pantry soup kitchen.

**THE EDUCATION CENTER**
**AT D. T. WATSON REHABILITATION HOSPITAL**
Sewickley, Pennsylvania

The Center is a special school for children diagnosed with brain damage, cerebral palsy, muscular dystrophy, or autism/pervasive developmental disorder. It provides an educational service not available through the public schools and attempts to bring its students to a level which will enable them to enter the public school system.

$500,000 was pledged to the Education Center's capital campaign to construct a new school building.

**FEMALE OFFENDERS PROGRAM OF WESTERN PENNSYLVANIA**
Pittsburgh, Pennsylvania

The purpose of this program is to deter female offenders from returning to criminal behavior by offering necessary education, training, and positive self-image building. Offenders are randomly assigned to the Program by the judicial system as an alternative to incarceration. Many of these women have small children who are at risk of becoming offenders themselves. Recently a program designed to break this cycle of family crime was initiated.

$100,000 payable over three years was given to help pay the operational cost of its “Help Me, Help My Child” program, which focuses on the child care issue.

**GOODWILL INDUSTRIES OF PITTSBURGH**
Pittsburgh, Pennsylvania

Goodwill Industries has found itself uniquely positioned to provide residential care, job training, and supportive services to single-parent homeless families in the Pittsburgh area. Where there may be shelters available to single males or females, few accommodate families. Goodwill has launched a program that will provide a safe residence, vocational training, day care or school enrollment for the children, eventual job placement, and assistance in finding permanent residency.

$100,000 was given to Goodwill Industries to help launch this new program for homeless families. The hope was that this grant could be used to leverage government funding, enabling the program to continue if proven successful.
The Greater Pittsburgh Commission for Women  
Pittsburgh, Pennsylvania

In 1991 the Commission launched a mentoring program for pregnant and parenting teens in the Letsche Education/Medical Program in Pittsburgh. This project matched volunteer working women who provide one-to-one mentoring, career counseling and friendly guidance to at-risk young women.

*$57,000 was granted to help continue this program for another year.

The Greater Pittsburgh Guild for the Blind  
Pittsburgh, Pennsylvania

The Guild is the only adult residential rehabilitation center in the tri-state area for the vision-impaired. Dedicated staff instruct and support their clients, who are learning to function without vision. In the past eighteen years, more than 2,200 adults have been helped, many of whom are senior citizens not covered by Medicare or Medicaid.

*$120,000 was donated to the Guild to assist with renovations to make its building handicapped-accessible.

Greater Pittsburgh Literacy Council  
Pittsburgh, Pennsylvania

This literacy council was founded in 1976 to make literacy classes accessible to hundreds of adults in Allegheny County. The Council’s literacy program has received recognition from First Lady Barbara Bush as well as a national award from Allegheny County’s United Way.

*$100,000 was donated to help the Greater Pittsburgh Literacy Council conduct an intensive recruitment campaign to attract new learners as well as volunteer teachers.

The International Foundation for Education and Self-Help  
Philadelphia, Pennsylvania

The International Foundation for Education and Self-Help concentrates on three of the most important problems facing developing countries: illiteracy, hunger, and unemployment. Its long-term goal is to increase the number of skilled laborers, trained farmers, and literate people in Africa.

*$50,000 went to support programs of skill training, agricultural training, and literacy in Africa and other developing countries.

Housing Opportunities, Inc.  
McKeesport, Pennsylvania

Through financial counseling and in cooperation with lenders, Housing Opportunities, Inc. helps low-income families purchase and retain homes. Incorporated in 1975, the organization also provides help to families about to lose their homes, by pulling together the elements of counseling, social services, and creative financing. This effort provides a secondary benefit of helping to build a sense of community in an area hard hit by unemployment.

*$200,000 was given to assist Housing Opportunities, Inc. with operational expenses.

Jubilee Association Inc.  
Pittsburgh, Pennsylvania

The primary service arm of Jubilee is its kitchen, which serves 200 to 250 hungry Pittsburghers a noon meal 365 days per year. In addition, Jubilee provides a day center, a health station, job training, drug and alcohol counseling, and tutoring for homeless children. These activities all take place in an inadequate building.

*$75,000 went to help construct an adjacent two-story building providing much-needed additional space.
LADIES OF THE GRAND ARMY OF THE REPUBLIC HOME
Swissvale, Pennsylvania

Opened in 1890 as a nursing home for widows of Civil War veterans, the Home has con-
tinued its tradition of caring for elderly women and is the only home of its kind to be
governed entirely by women. It can accommodate 68 women, has no debt, and in its 100-plus year history has received only one foundation grant.

$50,000 was given to help pay for the replacement of an elevator installed in the early
1900s. In addition to the obvious safety and operational benefit, this new elevator will enable the Home to open an adult day care center on the now unused third floor.

MOM’S HOUSE, INC.
OF PITTSBURGH
Pittsburgh, Pennsylvania

In 1988, 1,547 teenage women in Allegheny County gave birth. More than two-thirds of those who kept their babies never finished high school and are candidates for low-paying jobs or public assistance. Mom’s House helps by providing free day care service for these mothers, enabling them to resume their education. In addition to day care, Mom’s House offers counseling, parental skills instruction, support classes, and job placement.

$60,000 was given to the Swiss-
vale, Pennsylvania facility to help complete the remodeling of its infant- and child-care facility.

LIFE SERVICE SYSTEMS, INC.
Greensburg, Pennsylvania

This organization provides residential services to mentally retarded adults and adoles-
cents living in Westmoreland County. Now in its thirteenth year of operation, Life Service Systems enables clients with varying levels of retardation to live in neighborhoods rather than institutions.

$25,000 was given to help refurbish one of Life Service Systems’ homes, located in Youngstown, Pennsylvania.

PENNSYLVANIA ASSOCIATION FOR THE BLIND
PITTSBURGH BRANCH
Pittsburgh, Pennsylvania

With the recent passage of the Americans with Disabilities Act, employers are unsure of their obligations concerning the hiring of the visually impaired. The Association has formed the “Employment Resource Network” to help consumers, employers, and human service providers better understand the implications of this act. Through sharing of information, the Association hopes to lift barriers and raise the chances of employment for under-
employed visually impaired men and women.

$50,000 was given to help launch the “Employment Resource Network Project.”

OUTSIDE-IN SCHOOL OF EXPERIENTIAL
EDUCATION, INC.
Greensburg, Pennsylvania

Outside-In School provides services for dependent/delinquent teenagers assigned to it by the juvenile justice sys-
tem. The school attempts to intervene by providing its male youth with an outdoor experience designed to improve social interaction, communication, responsibility, problem-solving, and self-
control. Trips can take up to 60 days and include camping and mountaineering.

$40,000 was given to fund the purchase of camping equipment and to provide start-up money for trips.
The Pittsburgh Project
Pittsburgh, Pennsylvania

The Pittsburgh Project was founded as an outreach program of Memorial Park Presbyterian Church in the North Hills district of Pittsburgh. It is committed to involving young people in volunteer service to elderly, poor, widowed, or disabled homeowners. With the help of city officials, homes which have been cited for building code violations are identified and repaired by volunteer youth during the summer months. The Pittsburgh Project coordinates this effort and manages the program.

$13,000 was given to The Pittsburgh Project to help pay for the meals of these youth volunteers.

Three Rivers Youth, Inc.
Pittsburgh, Pennsylvania

Three Rivers Youth provides treatment, shelter, job training and counseling to troubled youth and their families. Trained staff deal annually with 2,500 seven- to twelve-year-old boys and girls who have been damaged by physical and sexual abuse, neglect, abandonment, school failure, early pregnancy, and/or substance abuse.

$85,000 will help refurbish the Center’s youth shelter in Oakland, which provides a loft program for runaways and a day treatment program for those living at home.

Three Rivers Center for Independent Living Foundation
Pittsburgh, Pennsylvania

This is a consumer-controlled center for independent living which provides a wide range of services to individuals with disabilities throughout a multi-county region in southwestern Pennsylvania. The mission is to help the disabled take control of their lives, to make decisions about themselves and their future, to ensure that the necessary support services are available, to actively participate in the political, civic, religious, and social life of their communities, and to prevent unnecessary institutionalization.

$100,000 was given as three-year support for the Center’s Planning and Development Department, to help it diversify and solidify its funding base.

Westmoreland Girl Scouts Council, Inc.
Greensburg, Pennsylvania

Girl Scout programs play an important role in helping girls develop self-potential and values, relate to others, and contribute to society. Westmoreland Council is responsible for the leadership, administration, and supervision of almost 5,000 girls. Administration was becoming impossible without the use of a computer.

$20,000 was given the Council to help purchase a networked computer system for use in registration, inventory management, word processing, and fund-raising.

The United Way of Allegheny County
Pittsburgh, Pennsylvania

In 1991, United Way investigated three major concerns facing the Pittsburgh area: prevention and treatment of substance abuse, prevention of school failure, and problems facing the elderly. The substance abuse investigation identified a need to help young, addicted mothers not presently being cared for by the system. Children of these mothers were identified as at risk of school failure.

$43,000 was given to United Way to hire a facilitator who would help three high-risk communities collaborate in an effort to provide a large variety of services for young, addicted mothers and their children.
Women's Help Center, Inc.
Johnstown, Pennsylvania

Established in 1978 to provide an array of services to victims of domestic violence, the Center offers the only program and emergency shelter in either Cambria or Somerset County. The Women's Help Center also provides counseling, emergency transportation, and advocacy.

$125,000 was given to help refurbish and enlarge its present shelter, which also serves as the office.

Total Social Services ........................................ $3,451,000
Improving the overall quality of life is the goal of Foundation grant-making in Civic Affairs. Community development, the improvement and reuse of buildings, recreational facilities, and public gathering places, and the encouragement of more effective government were among the aims supported in 1991. Others included programs to make life better for the region's many elderly citizens and to assist economic development in southwestern Pennsylvania.
**Allegheny Conference on Community Development**  
*Pittsburgh, Pennsylvania*

The Conference is based on the idea that "if the region's top corporate leaders confer, they can focus their civic leadership efforts to improve the quality of life for all citizens in the region." Working in unison with elected officials and avoiding duplication with other civic groups, the Conference helps set into motion programs which benefit the community.

**$150,000**, payable over three years, was given to help with the Conference's operating expenses.

**$100,000** was granted to the Director's Discretionary Fund.

**East Liberty Development, Inc.**  
*Pittsburgh, Pennsylvania*

East Liberty Development, Inc. fosters the revitalization of the East Liberty community by bringing new businesses to the area, helping existing businesses expand, aiding public improvements, promoting public safety, and encouraging private-sector investment.

**$150,000** (conditional) was given to help finance the rehabilitation of a former office building slated to be used for elderly housing.

**Garden Club of Oakmont**  
*Oakmont, Pennsylvania*

Having served the community of Oakmont for ninety years, the Garden Club has taken on the task of beautifying downtown Oakmont. Once a flourishing commercial center, Oakmont is now showing signs of deterioration, such as damaged sidewalks, inferior lighting, and shabby landscaping. The Garden Club has launched a $3 million campaign to beautify 1.4 miles of its main thoroughfare.

**$50,000** was given to help the Garden Club reach its goal of refurbishing the downtown area of Oakmont.

**First Presbyterian Church**  
*Pittsburgh, Pennsylvania*

The church owns and operates the successful Ligonier Camp and Conference Center in Westmoreland County. In addition to its summer camp activities, this facility is used by a wide variety of organizations for conferences and retreats. More than 750 summer campers and 3,500 others used the Center last year.

**$100,000** (conditional) was given to a capital campaign to build new cabins, improve staff housing, and build a program support and retreat facility.

**Grantmakers of Western Pennsylvania**  
*Pittsburgh, Pennsylvania*

Grantmakers is a professional society of member grantmaking organizations dedicated to promoting effective philanthropy in western Pennsylvania.

**$4,300** was pledged toward operating expenses.
**GREATER PITTSBURGH CHARITABLE TRUST**  
Pittsburgh, Pennsylvania

One of the programs funded from the Trust is Leadership Pittsburgh, which identifies and trains qualified applicants to become well-informed civic leaders. Since inception, 350 participants have graduated. Support for this program comes from tuition, the business community, and foundations.

$4,000 was given to help pay tuition for those people who have leadership potential but cannot afford tuition expenses.

**INDEPENDENT SECTOR**  
Washington, District of Columbia

Independent Sector is a nonprofit coalition of more than 800 corporate, foundation, and voluntary organization members. The organization’s mission is to create a national forum capable of encouraging the giving, volunteering, and not-for-profit initiative that helps all of us better serve people, communities, and causes.

$7,400 was given toward operating expenses.

**PENNSYLVANIA ECONOMY LEAGUE, INC.**  
Pittsburgh, Pennsylvania

The League’s mission is to provide local governments with professional help so they can deliver services economically, efficiently, and effectively. Recent upheavals in the economy of western Pennsylvania have presented difficult problems of growth and even survival for many communities. The League has now expanded its service to help communities deal with these new problems.

$25,000 went to the League to help fund a study on the feasibility of the Borough of Homestead merging with the City of Pittsburgh.

**PITTSBURGH PARTNERSHIP FOR NEIGHBORHOOD DEVELOPMENT, INC.**  
Pittsburgh, Pennsylvania

This is an intermediary form of partnership that includes funders and resource providers who make up the support networks critical to effective community development strategies, manage a grantmaking program to support CDC operations, and provide grants and low-interest loans for CDC real estate.

$500,000 payable over a two-year period went to support the Partnership’s effort to become a multi-faceted economic development intermediary, supporting and financing specific community-sponsored projects.

$150,000 was pledged to help support low-income housing needs on the North Side of Pittsburgh.

**THE PENNSYLVANIA RECREATION AND PARK SOCIETY**  
University Park, Pennsylvania

The Society is a blend of 1,200 professionals and lay people who make up an educational, leisure service organization actively concerned with recreation, conservation, and environmental education programs and issues.

$5,000 went toward defraying the cost of the Society’s annual state conference to enable participants to gain new resources and updated knowledge and skills to enhance the recreational opportunities for the public.

**THE RIDC REGIONAL GROWTH FUND**  
Pittsburgh, Pennsylvania

An extension of the Regional Industrial Development Corporation of Southwestern Pennsylvania, the Growth Fund came into being so that foundation money could assist economic development projects which would have a positive impact upon the economy of this region.

$45,000 was given to help fund the cost of creating a video portraying the history and future of two former USX sites in the impoverished Monongahela Valley.
Rodef Shalom Congregation
Pittsburgh, Pennsylvania

Rodef Shalom is the oldest Jewish congregation in western Pennsylvania, and its synagogue one of five in the nation listed in the National Register of Historic Landmarks. It is often considered to be the best-designed synagogue in the United States. In addition to worship services, this fine facility has served as a popular meeting place for the Pittsburgh community.

$100,000 was given to Rodef Shalom’s capital campaign to help refurbish the temple.

St. Michael’s of the Valley Episcopal Church
Ligonier, Pennsylvania

St. Michael’s, situated in the village of Rector, serves the entire Ligonier Valley area of Westmoreland County. Its parish hall is open to a wide variety of community uses, serving as a polling place and a location for AA meetings, youth retreats, receptions, and preschool.

$65,000 was given toward refurbishing its twenty-year-old parish hall, which underwent a major facelift this past year.

The United Way of Allegheny County
Pittsburgh, Pennsylvania

In an effort to better accommodate its needs, United Way purchased an abandoned building in downtown Pittsburgh to be used as a Community Service Facility. Recognizing that many non-profit agencies suffer from lack of meeting space and ample parking, the United Way will dedicate part of the building for these uses. United Way hopes to accommodate a child-care center, an adult day-care center, and a human service information center.

$500,000 was given to help purchase and equip this new human service center.

Young Men’s Christian Association of Pittsburgh
Pittsburgh, Pennsylvania

The YMCA operates Camp Kon-O-Kwee north of Pittsburgh as a successful summer camp for children, families, the mentally retarded and physically handicapped, heart transplant patients, and senior citizens. In 1990 alone, 12,000 different participants attended the camp.

$250,000 went to connect a township water system to the camp, which had previously relied on spring and well water.

Total Civic Affairs ........................................ $2,230,400
The accessibility of medical care to many income groups was a key issue in 1991. Reaching out to low-income families, managing medical care by educating more family practitioners, and teaching preventive medicine became foundation priorities in this time of challenge to America’s health care system.
**Health Education Center**  
*Pittsburgh, Pennsylvania*

The Health Education Center is a nonprofit agency affiliated with Blue Cross of Western Pennsylvania and recognized locally and nationally for its innovative programs to reduce risk for preventable diseases and disability. In its eleven years of operation, the Center has focused on improving primary care services and health practices for low-income families.

$348,000 payable over three years went to fund a project which will address the need for incentives, financial and other, to encourage low-income minority people to practice healthy lifestyles.

**St. Margaret Memorial Hospital**  
*Pittsburgh, Pennsylvania*

St. Margaret, a 269-bed community hospital northeast of Pittsburgh, is particularly noted for its programs in Family Practice and arthritis and related chronic diseases. The Family Practice program attracts students from the top 15 percent of their medical school classes, trains up to thirty-six residents a year, and, since 1970, has graduated 150 family practitioners.

$500,000 went to help endow the medical director’s chair of the Family Practice Residency Program.

**Women’s Health Services, Inc.**  
*Pittsburgh, Pennsylvania*

Operating for more than seventeen years, Women’s Health Services, Inc. has as its mission “to promote, advocate, and advance the dispensation of educational and medical services in the field of human reproduction, gynecology, obstetrics, sexuality, psychotherapy and related matters.” The organization endeavors to keep these services available to all.

$25,000 was given to the Vivian Campbell Fund, which helps provide free care to low-income women.

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**Presbyterian University Health System, Inc.**  
*Pittsburgh, Pennsylvania*

As a tertiary care and referral center for adult health care, Presbyterian University Hospital offers state-of-the-art equipment, internationally renowned physicians, and access to the finest in medical education and research through its affiliation with the University of Pittsburgh School of Medicine.

$60,000 was given as unrestricted operating support.

---

Total Medicine ........................................... $933,000
Cultural activities enhance southwestern Pennsylvania, enriching the quality of life for our citizens and stimulating the economy. Foundation support of cultural activities in 1991 reached a wide range of educational and performing arts programs, from history to an innovative new festival.
**The Albany Museum of Art, Inc.**
Albany, Georgia

The museum is dedicated to providing exposure to the visual arts through a focused collection, diversified exhibitions, educational programs, and other activities. Its specialty is American and European nineteenth and twentieth-century fine and decorative art as well as traditional African art.

$60,000 was given to help increase and climatize its vault space and to assist in the completion of its cataloguing, enabling the museum to become accredited.

**The American Wind Symphony Orchestra**
Pittsburgh, Pennsylvania

Formed in 1957, the Orchestra originally performed from a barge at communities along the banks of the Ohio, Monongahela, and Allegheny Rivers. Most recently the Orchestra, on its newer barge, has toured Europe and will perform at the World's Fair–Expo '92 in Seville, Spain, from April through October 1992.

$25,000 was given to help cover the cost of moving the barge from the Netherlands to Seville, Spain.

**City Theater Company, Inc.**
Pittsburgh, Pennsylvania

The City Theater is a professional company which offers four mainstage productions that play for a total of twenty-five weeks before 14,000 people. The Company also maintains an extensive outreach program for schools, community centers, and the visually and hearing impaired.

$100,000 was given to the City Theater's capital campaign to relocate to the South Side area of Pittsburgh, a move which provided an economic boost for this neighborhood.

**Allegheny Conference on Community Development**
**“The New Europe”**
Pittsburgh, Pennsylvania

A series of events scheduled to start in the spring of 1993 has been dubbed “The New Europe.” Its purpose is to develop public awareness of the importance of an effective international strategy for Pittsburgh, identify an international constituency to support such a strategy, and establish a precedent for collaborative action by involving many local organizations in the planning of events.

$250,000 (conditional) was given to help launch “The New Europe” project scheduled for 1993.

**Carnegie Institute Museum of Natural History**
Pittsburgh, Pennsylvania

Powdermill Nature Reserve, a biological field station of the Carnegie Museum of Natural History, is a 2,200-acre site for major research programs involving bird-banding, mammalian ecology, and basic flora and fauna studies. It also serves as an outdoor classroom for visiting students.

$12,000 was given to buy a tract of land adjacent to Powdermill.

$25,000 was given to buy an inholding at Powdermill.

**Committee for a National Museum of the Building Arts**
Washington, District of Columbia

Each year at its annual dinner, the Committee honors a person or a part of America. Prior honorees have included James W. Rouse, Senator Patrick Moynihan, IBM, and, most recently, the Rockefeller Family.

$25,000 was given to fund an exhibit honoring Pittsburgh and its civic leadership at the annual dinner. This exhibit will be the centerpiece at Pittsburgh's new Midfield Airport Terminal and will later find a permanent home at the Carnegie Institute or the Historical Society of Western Pennsylvania.
**Historical Society of Western Pennsylvania**  
Pittsburgh, Pennsylvania

The Society collects, preserves, interprets, and disperses the history of Pittsburgh and its region for the benefit of its members and the general public. To this end, the Society operates a museum which serves as a repository for artifacts, produces exhibits, maintains archives and a library, and publishes a quarterly magazine and other literature.

**$500,000** was given to the Society's capital campaign to renovate a former ice house building near Pittsburgh's downtown Convention Center. This building will become the Society's new museum.

---

**The Mendelssohn Choir of Pittsburgh**  
Pittsburgh, Pennsylvania

Founded more than eighty years ago, the Choir is a well-established Pittsburgh tradition, enjoying artistic acclaim. Its mission is to train singers to perform the world’s great choral music and to educate young people.

**$50,000** was given to help endow a Music Director/Conductor chair.

---

**Pittsburgh Ballet Theatre, Inc.**  
Pittsburgh, Pennsylvania

Now in its twenty-second season, the Pittsburgh Ballet Theatre is recognized as one of the country’s finest regional dance companies. Last season the Ballet had more than 113,000 viewers, including 14,000 area school students, many coming from rural areas and underprivileged school districts.

**$120,000** was given as annual operating support.

---

**Pittsburgh Opera, Inc.**  
Pittsburgh, Pennsylvania

The Opera points with pride to artistic achievement and improved fiscal accountability. Now in its fifty-third season, it is dedicated to bringing high-caliber performances to its Pittsburgh audiences.

**$75,000** was given as annual operating support.

---

**Pittsburgh Public Theater Corp.**  
Pittsburgh, Pennsylvania

Now in its seventeenth season, the Public Theater has established a consistent pattern of growth and success, in spite of a slow economy, while providing its audiences with theater of the highest possible quality in a fiscally responsible manner.

**$100,000** was given as annual operating support.

---

**The Pittsburgh Symphony Society**  
Pittsburgh, Pennsylvania

Last year's season was highlighted by a tour of the Far East, helping to enhance the Symphony's international reputation. In addition to its regular series in Pittsburgh, the Symphony conducts successful outreach and educational programs for area children.

**$130,000** was given as annual operating support.

---

**The Pittsburgh Trust for Cultural Resources**  
Pittsburgh, Pennsylvania

The Pittsburgh Trust is dedicated to expanding culture in all disciplines. It has set a goal to revitalize a downtown area of Pittsburgh designated as the Cultural District. Through the expansion of varied art activities, the Trust is improving the quality of life and broadening the district's audience base.

**$488,696** was given as a capital grant.
RIVER CITY BRASS BAND  
Pittsburgh, Pennsylvania

The Band was founded in 1981 to support and present a unique professional concert ensemble and to foster the development of a brass band movement. The organization provides popular music to southwestern Pennsylvania at a very reasonable price.

$75,000 payable over three years was given to help the Band qualify for a Challenge III Grant from the National Endowment for the Arts. These funds will be used to support projected costs as the series expands.

WESTMORELAND SYMPHONY ORCHESTRA  
Greensburg, Pennsylvania

The Westmoreland Symphony Orchestra has developed a youth program which brings symphonic music to more than 9,000 school-age children. Included in the project are a Visiting Artist Program, in which selected artists take classical music into the schools, a Young People's Concert, where youngsters perform before their peers, and a full Youth Orchestra.

$50,000 payable over two years was given to help support its youth program by subsidizing the salary of a youth coordinator, providing stipends for professional musicians, and giving payment to music coaches.

WOODS-MARCHAND FOUNDATION  
WESTMORELAND MUSEUM OF ART  
Greensburg, Pennsylvania

Particularly known for its collection of American Art, the Museum has been a cultural resource for the people of southwestern Pennsylvania since 1959. It is free to the public and has many regional invitational exhibitions featuring the work of area artists and craftspeople.

$50,000 was given to the Museum's capital campaign, designed to address the environmental and physical condition of the building.

UNIVERSITY OF PITTSBURGH  
THREE RIVERS SHAKESPEARE FESTIVAL  
Pittsburgh, Pennsylvania

The Festival was founded in 1980 as a summer theater project of the University of Pittsburgh's Department of Theatre Arts to fill a void in regional classical theater production. In 1984, "Shakespeare in the Schools" was inaugurated to integrate classroom study with live performances in an effort to spark the interest of secondary school children.

$45,000 for a three-year challenge grant was awarded to the "Shakespeare in the Schools" project.

---

Total Cultural Activities.......................... $2,210,696
# Statement of Net Assets

December 31, 1991

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and receivables</td>
<td>$2,320,798</td>
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<tr>
<td><strong>Investments, at market quotations:</strong></td>
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</tr>
<tr>
<td>Stocks</td>
<td>$580,479,566</td>
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<tr>
<td>Long-term debt instruments</td>
<td>164,657,625</td>
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<tr>
<td>Temporary investments</td>
<td>65,254,792</td>
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<tr>
<td>Other investments</td>
<td>133,060,946</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>943,452,929</strong></td>
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<tr>
<td>Program-related investments</td>
<td>17,521,385</td>
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<tr>
<td>Other assets</td>
<td>1,224,559</td>
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<tr>
<td><strong>Total assets</strong></td>
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<tr>
<td><strong>Less amounts reserved:</strong></td>
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<tr>
<td>For grants approved but not paid</td>
<td>16,856,963</td>
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<tr>
<td>As program-related investments</td>
<td>17,521,385</td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td><strong>$930,141,323</strong></td>
</tr>
</tbody>
</table>

The notes on page 40 are an integral part of the financial statements.
## Statement of Changes in the Fund

For the year ended December 31

<table>
<thead>
<tr>
<th></th>
<th>1991</th>
<th>1990</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income:</strong></td>
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</tr>
<tr>
<td>Investment income</td>
<td>$33,190,948</td>
<td>$35,168,928</td>
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<tr>
<td><strong>Expenses:</strong></td>
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<tr>
<td>Administrative and</td>
<td>$6,239,068</td>
<td>$5,601,215</td>
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<tr>
<td>investment expenses</td>
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<td>7,111,169</td>
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<td>Provision for federal taxes</td>
<td>406,634</td>
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<td>Net income</td>
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<td>29,161,079</td>
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<td><strong>Grants &amp; appropriations approved</strong></td>
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<td>37,596,076</td>
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<td>Deficiency of net income over approvals</td>
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<td>(8,434,997)</td>
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<td>Net realized gain from disposition of investments</td>
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<td>28,141,814</td>
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<td>Unrealized appreciation (depreciation) on investments, at market quotations</td>
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<td>147,768,147</td>
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<tr>
<td>(53,608,877)</td>
<td>(25,467,063)</td>
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<tr>
<td>Increase (Decrease) in fund</td>
<td>128,890,797</td>
<td>(33,902,060)</td>
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<td><strong>Fund balance:</strong></td>
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<tr>
<td>Beginning of year</td>
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<td>835,152,586</td>
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<tr>
<td>End of year</td>
<td>$930,141,323</td>
<td>$801,250,526</td>
</tr>
</tbody>
</table>

The notes on page 40 are an integral part of the financial statements.
## SUMMARY OF INVESTMENTS

December 31, 1991

<table>
<thead>
<tr>
<th>Stock Category</th>
<th>Amount at Book Value</th>
<th>Amount at Market Quotations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aerospace</td>
<td>$ 4,051,633</td>
<td>$ 4,869,706</td>
</tr>
<tr>
<td>Amusement</td>
<td>2,913,746</td>
<td>3,909,535</td>
</tr>
<tr>
<td>Automotive</td>
<td>2,659,076</td>
<td>3,582,388</td>
</tr>
<tr>
<td>Banking</td>
<td>26,418,963</td>
<td>28,871,098</td>
</tr>
<tr>
<td>Broadcasting and cable television</td>
<td>4,365,483</td>
<td>5,495,000</td>
</tr>
<tr>
<td>Business services</td>
<td>2,242,954</td>
<td>4,348,750</td>
</tr>
<tr>
<td>Chemical</td>
<td>7,797,031</td>
<td>10,531,489</td>
</tr>
<tr>
<td>Coal</td>
<td>1,147,026</td>
<td>1,068,188</td>
</tr>
<tr>
<td>Construction &amp; material handling</td>
<td>1,532,129</td>
<td>1,137,700</td>
</tr>
<tr>
<td>Cosmetic and household products</td>
<td>1,897,509</td>
<td>2,476,450</td>
</tr>
<tr>
<td>Drug</td>
<td>15,360,942</td>
<td>25,331,038</td>
</tr>
<tr>
<td>Electrical equipment</td>
<td>6,603,294</td>
<td>8,948,427</td>
</tr>
<tr>
<td>Electronics</td>
<td>11,279,577</td>
<td>13,986,700</td>
</tr>
<tr>
<td>Finance</td>
<td>7,967,180</td>
<td>13,621,400</td>
</tr>
<tr>
<td>Food products</td>
<td>10,148,796</td>
<td>14,023,338</td>
</tr>
<tr>
<td>Hospital supply</td>
<td>5,497,527</td>
<td>9,867,420</td>
</tr>
<tr>
<td>Industrial machinery and materials</td>
<td>5,956,827</td>
<td>7,128,362</td>
</tr>
<tr>
<td>Insurance</td>
<td>4,211,879</td>
<td>76,999,275</td>
</tr>
<tr>
<td>Management services</td>
<td>3,000,000</td>
<td>3,000,000</td>
</tr>
<tr>
<td>Merchandising</td>
<td>8,628,997</td>
<td>13,258,287</td>
</tr>
<tr>
<td>Multi-industry</td>
<td>5,335,079</td>
<td>5,233,725</td>
</tr>
<tr>
<td>Non-ferrous metals and mining</td>
<td>2,888,696</td>
<td>3,350,850</td>
</tr>
<tr>
<td>Office equipment and photocopy</td>
<td>20,849,756</td>
<td>29,501,228</td>
</tr>
<tr>
<td>Oil and gas</td>
<td>17,250,045</td>
<td>19,379,038</td>
</tr>
<tr>
<td>Oil and gas servicing</td>
<td>8,039,577</td>
<td>7,941,696</td>
</tr>
<tr>
<td>Paper</td>
<td>3,187,053</td>
<td>3,359,212</td>
</tr>
<tr>
<td>Personal Care</td>
<td>1,795,627</td>
<td>2,236,713</td>
</tr>
<tr>
<td>Public utility–electric</td>
<td>4,886,247</td>
<td>6,298,962</td>
</tr>
<tr>
<td>Public utility–gas</td>
<td>1,048,849</td>
<td>1,170,237</td>
</tr>
<tr>
<td>Public utility–telephone, etc.</td>
<td>9,604,159</td>
<td>11,040,460</td>
</tr>
<tr>
<td>Publishing and printing</td>
<td>3,575,121</td>
<td>3,822,938</td>
</tr>
<tr>
<td>Railroad and other surface transportation</td>
<td>1,731,126</td>
<td>2,417,475</td>
</tr>
<tr>
<td>Real estate</td>
<td>1,513,047</td>
<td>1,059,132</td>
</tr>
<tr>
<td>Tobacco</td>
<td>3,826,122</td>
<td>5,994,675</td>
</tr>
<tr>
<td>Other industries</td>
<td>12,829,733</td>
<td>16,232,488</td>
</tr>
<tr>
<td>Collective trust funds</td>
<td>39,072,553</td>
<td>50,612,963</td>
</tr>
<tr>
<td>Foreign equities</td>
<td>149,778,293</td>
<td>158,373,223</td>
</tr>
<tr>
<td><strong>TOTAL STOCKS</strong></td>
<td><strong>$420,891,652</strong></td>
<td><strong>$580,479,566</strong></td>
</tr>
<tr>
<td></td>
<td>Amount at</td>
<td></td>
</tr>
<tr>
<td>--------------------------------</td>
<td>--------------------------------</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Book Value</td>
<td>Market Quotations</td>
</tr>
<tr>
<td><strong>LONG-TERM DEBT INSTRUMENTS</strong></td>
<td>$ 18,448,487</td>
<td>$ 19,341,250</td>
</tr>
<tr>
<td>Corporate bonds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>United States Government and</td>
<td>124,695,804</td>
<td>138,618,594</td>
</tr>
<tr>
<td>Government Agencies obligations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other long-term obligations</td>
<td>5,292,195</td>
<td>5,705,870</td>
</tr>
<tr>
<td>Foreign debt obligations</td>
<td>1,022,896</td>
<td>991,911</td>
</tr>
<tr>
<td><strong>TOTAL LONG-TERM DEBT INSTRUMENTS</strong></td>
<td>149,459,382</td>
<td>164,657,625</td>
</tr>
<tr>
<td><strong>TEMPORARY INVESTMENTS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Demand and interest-bearing notes</td>
<td>62,878,760</td>
<td>62,878,760</td>
</tr>
<tr>
<td>Foreign short-term investments</td>
<td>4,158,709</td>
<td>2,376,032</td>
</tr>
<tr>
<td><strong>TOTAL TEMPORARY INVESTMENTS</strong></td>
<td>67,037,469</td>
<td>65,254,792</td>
</tr>
<tr>
<td><strong>OTHER INVESTMENTS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hedge funds</td>
<td>49,291,880</td>
<td>52,307,603</td>
</tr>
<tr>
<td>Venture capital</td>
<td>34,270,151</td>
<td>33,760,270</td>
</tr>
<tr>
<td>Realty</td>
<td>24,721,976</td>
<td>34,956,173</td>
</tr>
<tr>
<td>Other</td>
<td>9,108,185</td>
<td>12,036,900</td>
</tr>
<tr>
<td><strong>TOTAL OTHER INVESTMENTS</strong></td>
<td>117,392,192</td>
<td>133,060,946</td>
</tr>
<tr>
<td><strong>TOTAL INVESTMENTS</strong></td>
<td>$754,780,695</td>
<td>$943,452,929</td>
</tr>
</tbody>
</table>

The notes on page 40 are an integral part of the financial statements.

A complete list of investments may be obtained by writing to:
Richard King Mellon Foundation
Office of the Controller
500 Grant Street, 41st Floor
Pittsburgh, Pennsylvania 15219-2502
NOTES TO FINANCIAL STATEMENTS

Note 1—Significant Accounting Policies

Basis of Accounting
The accounts of the Foundation, except for federal taxes and grants approved but not paid, are maintained on the cash basis, the result of which is not materially different from the accrual basis of accounting.

Investments
For financial reporting purposes, investments are stated primarily at market quotations which, in the case of large holdings, do not necessarily represent realizable values. Market quotations of foreign investments include the effect of the conversion into U.S. dollars at the foreign currency exchange rate in effect at year end. Investments for which market quotations are not available are stated at appraised value as determined by investment managers. The book value of direct investments shown on the summary of investments is cost, except for donated assets which are valued at the market quotations at the date of receipt by the Foundation; investments in partnerships are accounted for under the equity method, except for venture capital partnerships which are at cost.

Realized gain or loss from dispositions of investments is determined by specific cost identification. Unrealized appreciation of investments represents the change in the difference between market quotations and the total book value of investments held at the beginning and end of the year.

NOTE 2—Program-related Investments
Beginning in 1988, the Foundation has invested in land, land rights and interests in land pursuant to the Foundation's American Land Conservation Program. The purpose of the investment is land conservation, wildlife preservation and the protection of open and scenic spaces. The properties remaining in the program at December 31, 1991 are stated at cost. The properties donated to conservation organizations during 1991 were distributed at fair market value.

NOTE 3—Federal Taxes
The Foundation is exempt from federal income taxes under Section 501(c) (3) of the Internal Revenue Code. The Foundation is subject to a federal excise tax equal to two percent of net investment income, which consists of interest and dividend income, realized gains on sales of investments less realized losses to the extent that they can be offset against realized gains, less related investment expenses. For 1991 and 1990, the Foundation met certain distribution requirements defined in Section 4940 of the Internal Revenue Code, resulting in a reduced tax of one percent of net investment income for the years ended December 31, 1991 and 1990. In both 1991 and 1990, the Foundation was subject to a business income tax on certain activities of several of the partnerships in which the Foundation has invested.

NOTE 4—Commitments
The Foundation is a Limited Partner in several limited partnerships for investment purposes. At December 31, 1991 the Foundation had contractually committed to additional investments of $17,072,461.

INDEPENDENT AUDITOR'S REPORT

To the Trustees of Richard King Mellon Foundation:

We have audited the statement of net assets of Richard King Mellon Foundation as of December 31, 1991 and the related statement of changes in the fund for the years ended December 31, 1991 and 1990. We have also audited the supporting summary of investments as of December 31, 1991. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on the financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets of Richard King Mellon Foundation at December 31, 1991 and the changes in the fund for the years ended December 31, 1991 and 1990 in conformity with generally accepted accounting principles.

COOPERS & LYBRAND

Pittsburgh, Pennsylvania
May 22, 1992
All inquiries and applications for grants should be addressed to:

Mr. George H. Taber
Vice President and Director
Richard King Mellon Foundation
P.O. Box 2930
Pittsburgh, Pennsylvania 15230

Although there are no special forms for applying for a grant, applications should take the form of a letter or formal statement from the senior administrative officer of the organization and include the following elements:

1. A two-page executive summary providing an overview of the sponsoring organization, the proposed project, and the problem it seeks to address.

2. Background on the organization, including its history, purpose and goals, and the types of programs it offers, and the names and affiliations of the Board of Directors or Trustees.

3. Information on the proposed project:
   The specific purpose and objective for which the funds are sought.
   A clear description of how the project will be operated.
   An indication of the population it will serve.
   The qualifications of the individuals who will conduct the proposed undertaking.
   An explanation of the plan, criteria, and indicators that will be used in evaluating the success of the program.
   The project budget and timetable.
   A statement of other sources of support for the project.
   An explanation of how it will be financed at the expiration of the proposed grant.

4. A current operating budget for the sponsoring organization and a projected operating budget for the year(s) in which funding is requested.

5. Audited financial statements for the most recent two years.

6. Any readily available printed material such as annual reports, pamphlets, or catalogs.

7. A copy of the latest Internal Revenue Service determination letter indicating tax-exempt status under Sections 501(c)(3) and 509(a).

Proposals will not be given consideration unless they are accompanied by a copy of the applicant’s classification ruling under current Internal Revenue Service regulations.

The Foundation will not consider requests on behalf of individuals, and normally does not consider requests for grants to conduit organizations which pass on funds to other organizations.

The full Board of Trustees meets formally twice a year, usually in June and December. Proposals should be submitted to the Foundation prior to April 1 and October 1, respectively, to allow adequate time for review before the meetings.
Richard King Mellon Foundation

1991 Annual Report